## EST. 1892 <br> Abercrombie \& Fitch

 NEW YORKINVESTOR PRESENTATION
2014 SECOND QUARTER

## SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURIIIES LITIGATION REFORM ACT OF 1995

A\&F cautions that any forward-looking statements (as such term is defined in the Private Securities Litigation Reform Act of 1995) contained in this presentation or made by management or spokespeople of A\&F involve risks and uncertainties and are subject to change based on various important factors, many of which may be beyond the Company's control. Words such as "estimate," "project," "plan," "believe," "expect," "anticipate," "intend," and similar expressions may identify forward-looking statements. Except as may be required by applicable law, we assume no obligation to publicly update or revise our forward-looking statements. The factors included in the disclosure under the heading "FORWARD-LOOKING STATEMENTS AND RISK FACTORS" in "ITEM 1A. RISK FACTORS" of A\&F's Annual Report on Form 10-K for the fiscal year ended February 1, 2014, in some cases have affected and in the future could affect the Company's financial performance and could cause actual results for the 2014 fiscal year and beyond to differ materially from those expressed or implied in any of the forward-looking statements included in this presentation or otherwise made by management.

## OTHER INFORMATION

All dollar and share amounts are in 000 's unless otherwise stated. Sub-totals and totals may not foot due to rounding.

## Q2 ADJUSTED P\&L SUMMARY



* The Q2 Adjusted P\&L Summary for the current period is presented on an adjusted non-GAAP basis and excludes the charges set out on page 4.


## EXCLUDED CHARGES (PRE-TAX)

| 2014 | $\mathbf{Q 1}$ | Q2 | Q3 | Q4 | YEAR TO DATE |
| :--- | :---: | :---: | :---: | :---: | :---: |
| GILLY HICKS <br> RESTRUCTURING CHARGES | $\$ 5,633$ | $\$ 419$ |  |  | $\$ 6,052$ |
| PROFIT IMPROVEMENT <br> NITIATIVE CHARGES | 3,061 | 1,964 |  |  | 5,025 |
| CORPORATE GOVERNANCE <br> CHARGES | 6,903 | - |  |  | 6,903 |
| TOTAL | $\$ 15,598$ | $\$ 2,383$ |  |  | $\$ 17,981$ |


| 2013 | Q1 | Q2 | Q3 | Q4 | FULL YEAR |
| :--- | :---: | :---: | :---: | :---: | :---: |
| GILLY HICKS <br> RESTRUCTURING CHARGES | - | - | $\$ 44,708$ | $\$ 36,792$ | $\$ 81,500$ |
| PROFIT IMPROVEMENT <br> INITATIVE CHARGES | - | 2,575 | 7,590 | 3,674 | 13,839 |
| OTHER IMPAIRMENT <br> CHARGES | - | - | 43,571 | 3,144 | 46,715 |
| TOTAL | - | $\$ 2,575$ | $\$ 95,869$ | $\$ 43,610$ | $\$ 142,054$ |

## Q2 COMPARABLE SALES*

|  | Q2 |
| :--- | :--- |
| TOTAL COMPANY | $-7 \%$ |
| GEOGRAPHIC: |  |
| U.S. | $-5 \%$ |
| INTERNATIONAL | $-9 \%$ |
| BRAND: | $-1 \%$ |
| ABERCROMBIE \& FITCH | $-6 \%$ |
| abercrombie kids | $-10 \%$ |

GEOGRAPHIC SALES MIX


## YTD COMPARABLE SALES

|  | YTD | GEOGRAPHIC SALES MIX |
| :---: | :---: | :---: |
| TOTAL COMPANY | -6\% |  |
| geographic: |  |  |
| U.S. | - $5 \%$ |  |
| INTERNATIONAL | - $7 \%$ | Rnational |
| BRAND: |  | U.S. |
| ABERCROMBIE \& FITCH | -1\% |  |
| abercrombie kids | -6\% |  |
| HOLLISTER CO. | -9\% |  |

## Q2 ADJUSTED OPERATING EXPENSE*

| SECOND QUARTER | 2014 | \% OF NET SALES | 2013 | \% OF NET SALES | $\triangle$ bps ${ }^{(3)}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| STORE OCCUPANCY ${ }^{(1)}$ | \$190,786 | 21.4\% | \$192,449 | 20.3\% | 110 |
| ALL OTHER ${ }^{(2)}$ | 234,270 | 26.3\% | 279,273 | 29.5\% | (320) |
| STORES AND DISTRIBUTION | 425,056 | 47.7\% | 471,722 | 49.8\% | (210) |
| MARKETING, GENERAL \& ADMINISTRATIVE | 110,314 | 12.4\% | 115,071 | 12.2\% | 20 |
| TOTAL | \$535,370 | 60.1\% | \$586,793 | 62.0\% | (190) |

## *Excludes charges set out on page 4.

${ }^{(1)}$ Includes rent, other landlord charges, utilities, depreciation, and other occupancy expense.
${ }^{(2)}$ Includes selling payroll, store management and support, other store expense, DTC, and distribution center costs.

## Q2 ADJUSTED P\&L ANALYSIS*

|  | SALES | 2014 OPERATING INCOME | SALES | 2013 OPERATING INCOME |
| :---: | :---: | :---: | :---: | :---: |
| U.S. STORES ${ }^{(1)}$ | \$449,202 | $\begin{gathered} \$ 51,117 \\ 11.4 \% \end{gathered}$ | \$504,674 | $\begin{gathered} \$ 58,973 \\ 11.7 \% \end{gathered}$ |
| INTERNATIONAL STORES ${ }^{(1)}$ | 267,881 | $\begin{gathered} 67,173 \\ 25.1 \% \end{gathered}$ | 286,727 | $\begin{gathered} 69,359 \\ 24.2 \% \end{gathered}$ |
| DIRECT TO CONSUMER | 173,522 | $\begin{gathered} 54,862 \\ 31.6 \% \end{gathered}$ | 154,297 | $\begin{gathered} 55,008 \\ 35.7 \% \end{gathered}$ |
| MARKETING, GENERAL \& ADMINISTRATIVE EXPENSES | - | (110,314) | - | $(115,071)$ |
| STORE PRE-OPENING COSTS ${ }^{(2)}$ | - | $(3,515)$ | - | $(5,688)$ |
| ALL OTHER, NET ${ }^{(3)}$ | - | $(37,447)$ | - | $(40,841)$ |
| TOTAL | \$890,605 | \$21,876 | \$945,698 | \$21,740 |

[^0]${ }^{(2)}$ Store Pre-Opening Costs include pre-opening rent, payroll, travel, and other expenses.

## Q2 SHARE REPURCHASES

|  | FY 2014 |  |  | FY 2013 |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SHARES <br> REPURCHASED | COST | AVERAGE <br> COST | SHARES <br> REPURCHASED | COST | AVERAGE <br> COST |
| FIRST QUARTER | $3,825.7$ | $\$ 150,000$ | $\$ 39.21$ | 349.7 | $\$ 16,305$ | $\$ 46.63$ |
| SECOND QUARTER | $1,459.4$ | $\$ 60,000$ | $\$ 41.11$ | $2,033.0$ | $\$ 99,501$ | $\$ 48.94$ |
| THIRD QUARTER |  |  |  |  | - | - |
| FOURTH QUARTER |  |  |  |  | - | - |
| TOTAL | $5,285.1$ | $\$ 210,000$ | $\$ 39.73$ | $2,382.7$ | $\$ 115,806$ | $\$ 48.60$ |

## CUMULATIVE STORE COUNT - INTERNATIONAL HOLLISTER

| YEAR END |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 4}$ |
| CANADA | 3 | 6 | 6 | 9 | 12 | 12 | 12 | 12 |
| UK |  | 3 | 10 | 19 | 26 | 29 | 31 | 31 |
| GERMANY |  |  | 1 | 4 | 11 | 17 | 18 | 18 |
| ITALY |  |  | 1 | 3 | 5 | 8 | 10 | 10 |
| SPAIN |  |  |  | 3 | 8 | 12 | 12 | 12 |
| IRELAND |  |  |  |  | 1 | 1 | 1 | 1 |
| SWEDEN |  |  |  |  | 2 | 3 | 3 | 3 |
| HONG KONG |  |  |  |  | 1 | 2 | 2 | 2 |
| BELGIUM |  |  |  |  | 2 | 2 | 2 | 2 |
| FRANGE |  |  |  |  | 4 | 7 | 14 | 14 |
| AUSTRIA |  |  |  |  | 3 | 6 | 6 | 6 |
| CHINA |  |  |  |  | 2 | 4 | 7 | 8 |
| S. KOREA |  |  |  |  |  | 2 | 2 | 2 |
| NETHERLANDS |  |  |  |  |  | 1 | 3 | 3 |
| POLAND |  |  |  |  |  | 1 | 1 | 1 |
| AUSTRALIA |  |  |  |  |  |  | 2 | 2 |
| JAPAN |  |  |  |  |  |  | 2 | 3 |
| UAE |  |  |  |  |  |  | 1 | 1 |
| TOTAL | 3 | 9 | 18 | 38 | 77 | 107 | 129 | 131 |

## FULL YEAR GUIDANGE UPDATES

FULL YEAR DILUTED EARNINGS PER SHARE IN THE RANGE OF \$2.15-\$2.35

FULL YEAR COMPARABLE SALES DOWN BY A MID-SINGLE-DIGIT PERCENT

GROSS MARGIN RATE DOWN SLIGHTLY TO FISCAL 2013
FULL YEAR TAX RATE IN THE MID-30s

WEIGHTED AVERAGE SHARE COUNT OF APPROXIMATELY 73.6 MILLION SHARES
CAPITAL EXPENDITURES FOR THE FISCAL YEAR OF APPROXIMATELY \$210 TO \$220 MILLION

## Q2 STORE COUNT ACTIVITY

| ALL BRANDS | TOTAL | U.S. | CANADA | EUROPE | ASIA * |
| :--- | ---: | ---: | :---: | :---: | :---: |
| START OF Q2 2014 | 998 | 841 | 18 | 117 | 22 |
| OPENINGS | 5 | 1 | - | 2 | 2 |
| CLOSINGS | $(6)$ | $(6)$ | - | - | - |
| END OF Q2 2014 | 997 | 836 | 18 | 119 | 24 |
| A\&F |  |  |  |  |  |
| START OF Q2 2014 | 276 | 253 | 4 | 13 | 6 |
| OPENINGS | 3 | 1 | - | 2 | - |
| CLOSINGS | - | - | - | - | - |
| END OF Q2 2014 | 279 | 254 | 4 | 15 | 6 |


| START OF Q2 2014 | 136 | 131 | 2 | 3 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| OPENINGS |  |  |  | - |  |
| CLOSINGS | (3) | (3) |  |  |  |
| END OF Q2 2014 | 133 | 128 | 2 | 3 |  |
| HOLLISTER CO. |  |  |  |  |  |
| START OF Q2 2014 | 585 | 456 | 12 | 101 | 16 |
| OPENINGS | 2 | - |  | - | 2 |
| CLOSINGS | (2) | (2) |  |  |  |
| END OF Q2 2014 | 585 | 454 | 12 | 101 | 18 |

## APPENDIX: RECONCILIATION OF Q2 2014 NON-GAAP FINANCIAL MEASURES

THIRTEEN WEEKS ENDED AUGUST 2, 2014 (IN THOUSANDS, EXCEPT PER SHARE DATA) (UNAUDITED)

|  | GAAP | EXCLUDED <br> CHARGES |
| :--- | ---: | ---: | ---: | :---: |
|  | PRIOR PERIOD <br> EXCLUDED CHARGES |  | | ADJUSTED |
| :---: |
| NON-GAAP |

[^1]
## APPENDIX: RECONCILIATION OF 2014 YTD NON-GAAP FINANCIAL MEASURES

TWENTY-SIX WEEKS ENDED AUGUST 2, 2014 (IN THOUSANDS, EXCEPT PER SHARE DATA) (UNAUDITED)

|  | GAAP | EXCLUDED CHARGES(1) | ADJUSTED NON-GAAP ${ }^{(2)}$ |
| :--- | ---: | :---: | :---: |
| INCOME (LOSS) BEFORE TAXES | $\$(16,030)$ | $\$ 17,981$ | $\$ 1,951$ |
| TAX EXPENSE (BENEFIT) | $(5,236)$ | 6,104 | 868 |
| NET INCOME (LOSS) | $\$(10,794)$ | $\$ 11,877$ | $\$ 1,083$ |
| NET INCOME (LOSS) <br> PER DILUTED SHARE | $\$(0.15)$ | $\$ 0.01$ |  |
| DILUTED WEIGHTED-AVERAGE <br> SHARES OUTSTANDING | 73,459 | 74,741 |  |

${ }^{(1)}$ Excluded charges for the year to date period include pre-tax charges of $\$ 6.9$ million for legal, advisory and other charges related to certain corporate governance matters, $\$ 6.1$ million related to restructuring of the Gilly Hicks brand, and $\$ 5.0$ million related to the Company's profit improvement initiative
${ }^{(2)}$ Non-GAAP financial measures should not be used as alternatives to net loss and net loss per basic and diluted share and are also not intended to supersede or replace the Company's GAAP financial measures. The Company believes it is useful to investors to provide the non-GAAP financial measures to assess the Company's operating performance.

## APPENDIX: RECONCILIATION OF Q2 2013 NON-GAAP FINANCIAL MEASURES

THIRTEEN WEEKS ENDED AUGUST 3, 2013 (IN THOUSANDS, EXCEPT PER SHARE DATA) (UNAUDITED)

|  | GAAP | EXCLUDED CHARGES(1) | ADJUSTED NON-GAAP ${ }^{(2)}$ |
| :--- | :---: | :---: | :---: |
| INCOME (LOSS) BEFORE TAXES | $\$ 17,415$ | $\$ 2,575$ | $\$ 19,990$ |
| TAX EXPENSE (BENEFIT) | 6,045 | 930 | 6,975 |
| NET INCOME (LOSS) | $\$ 11,370$ | $\$ 1,645$ | $\$ 13,015$ |
| NET INCOME (LOSS) PER BASIC <br> \& DILUTED SHARE | $\$ 0.14$ | $\$ 0.16$ |  |
| BASIC \& DILUTED WEIGHTED- <br> AVERAGE SHARES OUTSTANDING | 79,267 | 79,267 |  |

[^2]
## APPENDIX: RECONCILIATION OF 2013 YTD NON-GAAP FINANCIAL MEASURES

TWENTY-SIX WEEKS ENDED AUGUST 3, 2013 (IN THOUSANDS, EXCEPT PER SHARE DATA) (UNAUDITED)

|  | GAAP | EXCLUDED CHARGES(1) | ADJUSTED NON-GAAP ${ }^{(2)}$ |
| :--- | :---: | :---: | :---: |
| INCOME (LOSS) BEFORE TAXES | $\$ 1,866$ | $\$ 2,575$ | $\$ 4,441$ |
| TAX EXPENSE (BENEFIT) | $(2,301)$ | 930 | $(1,371)$ |
| NET INCOME (LOSS) | $\$ 4,167$ | $\$ 1,645$ | $\$ 5,812$ |
| NET INCOME (LOSS) PER <br> DILUTED SHARE | $\$ 0.05$ | $\$ 0.07$ |  |
| DILUTED WEIGHTED-AVERAGE | 79,709 | 79,709 |  | SHARES OUTSTANDING

[^3]
[^0]:    * Operating Income excludes the charges set out on page 4. A reconciliation between GAAP and non-GAAP results is included as an appendix to the presentation.
    ${ }^{(1)}$ Operating Income for U.S. Stores and International Stores is reported on an aggregate four-wall basis, and excludes pre-opening costs. Also includes third party sell-off of excess merchandise.

[^1]:    ${ }^{(1)}$ Excluded charges for the second quarter include pre-tax charges of $\$ 2.0$ million related to the Company's profit improvement initiative and $\$ 0.4$ million related to restructuring of the Gilly Hicks brand.
    ${ }^{(2)}$ Prior period excluded charges, in the first quarter, for a benefit in the effective tax rate primarily as a result of the application of the estimated full year tax rate applied to the year-to-date results.
    ${ }^{(3)}$ Non-GAAP financial measures should not be used as alternatives to net income and net income per diluted share and are also not intended to supersede or replace the Company's GAAP financial measures. The Company believes it is useful to investors to provide the non-GAAP financial measures to assess the Company's operating performance.

[^2]:    ${ }^{(1)}$ Excluded charges for the second quarter include pre-tax charges of $\$ 2.6$ million related to the Company's profit improvement initiative.
    (2) Non-GAAP financial measures should not be used as alternatives to net loss and net loss per basic and diluted share and are also not intended to supersede or replace the Company's GAAP financial measures. The Company believes it is useful to investors to provide the non-GAAP financial measures to assess the Company's operating performance.

[^3]:    ${ }^{(1)}$ Excluded charges for the year to date period include pre-tax charges of $\$ 2.6$ million related to the Company's profit improvement initiative.
    ${ }^{(2)}$ Non-GAAP financial measures should not be used as alternatives to net loss and net loss per basic and diluted share and are also not intended to supersede or replace the Company's GAAP financial measures. The Company believes it is useful to investors to provide the non-GAAP financial measures to assess the Company's operating performance.

