# EST. 1892 <br> Abercrombie \& Fitch NEW YORK 

## Investor Presentation

## 2010 Second Quarter

## SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995

A\&F cautions that any forward-looking statements (as such term is defined in the Private Securities Litigation Reform Act of 1995) contained in this presentation or made by management of A\&F involve risks and uncertainties and are subject to change based on various important factors, many of which may be beyond the Company's control. Words such as "estimate," "project," "plan," "believe," "expect," "anticipate," "intend," and similar expressions may identify forward-looking statements. The factors included in the disclosure under the heading " FORWARD-LOOKING STATEMENTS AND RISK FACTORS" in "ITEM 1A. RISK FACTORS" of A\&F's Annual Report on Form 10-K for the fiscal year ended January 30, 2010, in some cases have affected and in the future could affect the Company's financial performance and could cause actual results for the 2010 fiscal year and beyond to differ materially from those expressed or implied in any of the forward-looking statements included in this presentation or otherwise made by management.

## OTHER INFORMATION

All dollar amounts are in \$000's unless otherwise stated. Sub-totals and totals may not foot due to rounding. After-tax operating results of Ruehl for 2009 and prior periods included in discontinued operations.

## Q2 P\&L Summary

|  | Unaudited |  |  | Unaudited |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 010 | \% of Net Sales |  | 009 | \% of Net Sales |
| Net Sales | \$ | 745,798 | 100.0\% | \$ | 637,221 | 100.0\% |
| Cost of Goods Sold |  | 260,450 | 34.9\% |  | 212,706 | 33.4\% |
| Gross Profit |  | 485,348 | 65.1\% |  | 424,516 | 66.6\% |
| Operating Expense * |  | 459,688 | 61.6\% |  | 418,962 | 65.7\% |
| Other Operating Income, Net |  | $(1,900)$ | -0.3\% |  | $(3,333)$ | -0.5\% |
| Operating Income |  | 27,560 | 3.7\% |  | 8,887 | 1.4\% |
| Net Interest |  | 807 | 0.1\% |  | $(1,779)$ | -0.3\% |
| Income from Continuing Operations Before Taxes |  | 26,753 | 3.6\% |  | 10,665 | 1.7\% |
| Tax Expense for Continuing Operations |  | 7,274 | 1.0\% |  | 18,856 | 3.0\% |
| Net Income (Loss) from Continuing Operations |  | 19,479 | 2.6\% |  | $(8,191)$ | -1.3\% |
| Net Loss from Discontinued Operations |  | - | 0.0\% |  | $(18,557)$ | -2.9\% |
| Net Income (Loss) | \$ | 19,479 | 2.6\% | \$ | $(26,747)$ | -4.2\% |

[^0]
## Year-to-Date P\&L Summary

|  | Unaudited |  |  | Unaudited |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2010 | \% of Net Sales |  | 2009 | \% of Net Sales |
| Net Sales | \$ | 1,433,602 | 100.0\% | \$ | 1,238,951 | 100.0\% |
| Cost of Goods Sold |  | 516,838 | 36.1\% |  | 432,982 | 34.9\% |
| Gross Profit |  | 916,764 | 63.9\% |  | 805,969 | 65.1\% |
| Operating Expense * |  | 910,730 | 63.5\% |  | 835,617 | 67.4\% |
| Other Operating Income, Net |  | $(2,814)$ | -0.2\% |  | $(4,657)$ | -0.4\% |
| Operating Income |  | 8,848 | 0.6\% |  | $(24,991)$ | -2.0\% |
| Net Interest |  | 1,632 | 0.1\% |  | $(3,153)$ | -0.3\% |
| Income (Loss) from Continuing Operations Before Taxes |  | 7,216 | 0.5\% |  | $(21,839)$ | -1.8\% |
| Tax (Benefit) Expense for Continuing Operations |  | (435) | 0.0\% |  | 9,456 | 0.8\% |
| Net Income (Loss) from Continuing Operations |  | 7,651 | 0.5\% |  | $(31,295)$ | -2.5\% |
| Net Loss from Discontinued Operations |  | - | 0.0\% |  | $(54,692)$ | -4.4\% |
| Net Income (Loss) | \$ | 7,651 | 0.5\% | \$ | $(85,986)$ | -6.9\% |

* 2010 includes a non-cash pre-tax asset impairment charge of $\$ 2.2$ million ( $0.2 \%$ of net sales) associated with expected store closures


## Sales Analysis Versus Prior Year



## Gross Margin Analysis

|  | $\frac{2010}{}$ |  | 2009 |  |
| :--- | :--- | :--- | :--- | :--- |
|  | $65.1 \%$ |  | $66.6 \%$ |  |
|  |  |  |  | $(150)$ |
| YTD | $63.9 \%$ | $65.1 \%$ |  | $(120)$ |

(1) Rounded based on reported percentages


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## Operating Expense

|  | $\%$ of <br> Net Sales | \% of <br> 2010 |  |
| :---: | :---: | :---: | :---: |

Second Quarter

| Store Occupancy (1)(2) | \$ | 161,803 | 21.7\% | \$ | 155,629 | 24.4\% | (270) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Other (3) |  | 202,679 | 27.2\% |  | 176,667 | 27.7\% | (50) |
| Stores and Distribution |  | 364,482 | 48.9\% |  | 332,296 | 52.1\% | (320) |
| Marketing, General \& Administrative |  | 95,206 | 12.8\% |  | 86,666 | 13.6\% | (80) |
| TOTAL | \$ | 459,688 | 61.6\% | \$ | 418,962 | 65.7\% | (410) |
| Year-To-Date |  |  |  |  |  |  |  |
| Store Occupancy (1)(2) | \$ | 320,460 | 22.4\% | \$ | 309,371 | 25.0\% | (260) |
| All Other (3) |  | 398,431 | 27.8\% |  | 353,235 | 28.5\% | (70) |
| Stores and Distribution |  | 718,892 | 50.1\% |  | 662,606 | 53.5\% | (340) |
| Marketing, General \& Administrative |  | 191,838 | 13.4\% |  | 173,011 | 14.0\% | (60) |
| TOTAL | \$ | 910,730 | 63.5\% | \$ | 835,617 | 67.4\% | (390) |

(1) Includes rent, other landlord charges, utilities, depreciation and other occupancy expense
(2) 2010 includes a non-cash pre-tax asset impairment charge of $\$ 2.2$ million ( $0.3 \%$ and $0.2 \%$ of net sales for the quarter and YTD respectively) associated with expected store closures
${ }^{(3)}$ Includes selling payroll, store management and support, other store expense, DTC, and distribution center costs
(4) Rounded based on reported percentages

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## Q3 Operating Expense Outlook

Store Occupancy

- Approximately $\$ 168$ million

All Other Stores and Distribution

- Approximately flat to 2009's $25.2 \%$ rate of sales

Marketing, General \& Administrative Expense

- Mid-teen percentage increase vs. 2009



## Confirmed Flagship Openings

| Location | Expected Date |
| :--- | :--- |
| Copenhagen | November 2010 |
| Fukuoka | November 2010 |
| Hollister 5th Avenue | November 2010 |
| Paris | May / June 2011 |
| Madrid | July / August 2011 |



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## International Store Openings - Cumulative

|  | 2007 | 2008 | 2009 | Projected <br> 2010 |
| :---: | :---: | :---: | :---: | :---: |
| A\&F |  |  |  |  |
| Flagship | 1 | 1 | 3 | 5 |
| Other | 3 | 3 | 3 | 4 |
| Hollister |  |  |  |  |
| Canada | 3 | 6 | 6 | 9 |
| UK |  | 3 | 10 | 19 |
| Germany |  |  | 1 | 4 |
| Italy |  |  | 1 | 3 |
| Spain |  |  |  | 3 |
| Kids |  | 2 | 4 | 4 |
| Gilly Hicks |  |  |  | 1 |
| TOTAL | 7 | 15 | 28 | 52 |
|  | 1 | a\&f |  | - |
|  |  |  |  |  |

## Domestic Store Closures

2010 -Approximately 60

2011 -Approximately 50
\$2.2 million Q2 impairment charge

Additional expected costs related to lease buyouts, de-branding, and other


НСо.

## Inventory Change Analysis*



* Amounts expressed in millions and represent contribution to overall inventory increase of $\$ 155$ million versus prior year

A\&F | a\&f | GH | HCO.

## Liquidity and Capex

|  | July 31, 2010 | August 1,2009 |
| :---: | :---: | :---: |
| Cash and Cash Equivalents | \$614 million | \$366 million |
| Credit Agreement: |  |  |
| Borrowings | \$53 million | \$37 million |
| Outstanding Letters of Credit | \$24 million | \$43 million |
|  | 2010 Projected | 2009 Actual |
| Full Year Capital Expenditures | ~ \$200 million | \$176 million |
| Store RelatedIT, Home Office, DC | ~ \$160 million | \$137 million |
|  | ~ \$40 milion | \$39 million |
| A\&F | GH |  |
|  | 13 |  |

## Appendix: EPS (Unaudited)



## Appendix: Q2 Store Count Activity

| ALL BRANDS* |  |  |  |  |  |
| :--- | :---: | :---: | :---: | ---: | ---: |
|  | Total | US | Canada | Europe | Asia |
|  | 1,100 | 1,069 | 12 | 18 | 1 |
| Start of Q2 | 6 | 6 |  |  |  |
| Openings | $(8)$ | $(8)$ |  |  |  |
| Closings | 1,098 | 1,067 | 12 | 18 | 1 |
| End of Q2 |  |  |  |  |  |


| abercrombie kids |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Total | US | Canada | Europe | Asia |
|  | 209 | 205 | 3 | 1 | - |
| Start of Q2 | 1 | 1 |  |  |  |
| Openings | (4) | (4) |  |  |  |
| Closings | 206 | 202 | 3 | 1 | - |
| End of Q2 |  |  |  |  |  |


| A\&F |  |  |  |  |  |
| :--- | :---: | :---: | ---: | ---: | ---: |
|  | Total | US | Canada | Europe | Asia |
|  | 347 | 341 | 3 | 2 | 1 |
| Start of Q2 | 2 | 2 |  |  |  |
| Openings | (4) | (4) |  |  |  |
| Closings | 345 | 339 | 3 | 2 | 1 |
| End of Q2 |  |  |  |  |  |


| Hollister Co. |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Total | US | Canada | Europe | Asia |
|  | 528 | 507 | 6 | 15 | - |
| Start of Q2 |  |  |  |  |  |
| Openings |  |  |  |  |  |
| Closings |  |  |  |  |  |$\quad 2$| End of Q2 | 530 | 509 | 6 | 15 | - |
| :--- | ---: | ---: | ---: | ---: | ---: |

* End of Q2 includes 17 Gilly Hicks stores, including one opened during the quarter


## Appendix: Year-To-Date Store Count Activity

| ALL BRANDS* |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Total | US | Canada | Europe | Asia |
|  | 1,096 | 1,068 | 12 | 15 | 1 |
| Start of 2010 | 13 | 10 |  | 3 |  |
| Openings | $(11)$ | $(11)$ |  |  |  |
| Closings | 1,098 | 1,067 | 12 | 18 | 1 |
| End of Q2 |  |  |  |  |  |


| abercrombie kids |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Total | US | Canada | Europe | Asia |
|  | 209 | 205 | 3 | 1 | - |
| Start of 2010 | 2 | 2 |  |  |  |
| Openings | $(5)$ | $(5)$ |  | 1 | - |
| Closings | 206 | 202 | 3 |  |  |
| End of Q2 |  |  |  |  |  |


| A\&F |  |  |  |  |  |
| :--- | :---: | :---: | ---: | ---: | ---: |
|  | Total | US | Canada | Europe | Asia |
|  | 346 | 340 | 3 | 2 | 1 |
| Start of 2010 | 4 | 4 |  |  |  |
| Openings | (5) | (5) |  |  |  |
| Closings | 345 | 339 | 3 | 2 | 1 |
| End of Q2 |  |  |  |  |  |


| Hollister Co. |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | US | Canada | Europe | Asia |
| Start of 2010 | 525 | 507 | 6 | 12 | - |
| Openings | 6 | 3 |  | 3 |  |
| Closings | (1) | (1) |  |  |  |
| End of Q2 | 530 | 509 | 6 | 15 | - |

* End of Q2 includes 17 Gilly Hicks stores, including one opened during the quarter


## Appendix: Guidance Summary

S\&D: Q3 Occupancy approximately $\$ 168$ million

Q3 All Other S\&D approximately flat to 2009's $25.2 \%$ rate of sales

M,G \&A: Mid-teen percentage increase in Q3

Tax Rate: Full year effective rate projected at approximately 37\%



[^0]:    * 2010 includes a non-cash pre-tax asset impairment charge of $\$ 2.2$ million ( $0.3 \%$ of net sales) associated with expected store closures

