# EST. 1892 <br> Abercrombie \& Fitch <br> NEW YORK 

INVESTOR PRESENTATION
2013 FOURTH QUARTER

## SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURITIIES LITIGATION REFORM ACT OF 1995

A\&F cautions that any forward-looking statements (as such term is defined in the Private Securities Litigation Reform Act of 1995) contained in this presentation or made by management or spokespeople of A\&F involve risks and uncertainties and are subject to change based on various important factors, many of which may be beyond the Company's control. Words such as "estimate," "project," "plan," "believe," "expect," "anticipate," "intend," and similar expressions may identify forward-looking statements. Except as may be required by applicable law, we assume no obligation to publicly update or revise our forward-looking statements. The factors included in the disclosure under the heading "FORWARD-LOOKING STATEMENTS AND RISK FACTORS" in "ITEM 1A. RISK FACTORS" of A\&F's Annual Report on Form 10-K for the fiscal year ended February 2, 2013, in some cases have affected and in the future could affect the Company's financial performance and could cause actual results for the 2014 fiscal year and beyond to differ materially from those expressed or implied in any of the forward-looking statements included in this presentation or otherwise made by management.

## OTHER INFORMATION

All dollar and share amounts are in 000 's unless otherwise stated. Sub-totals and totals may not foot due to rounding.
Due to the fifty-third week in fiscal 2012, fourth quarter and year-to-date comparable sales are compared to the thirteen and fifty-two week periods ended February 2, 2013

Q4 ADJUSTED P\&L SUMMARY'

|  | UNAUDITED |  | UNAUDITED |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2013 | \% OF NET SALES | 2012 | \% OF NET SALES |
| NET SALES | \$1,299,137 | 100.0\% | \$1,468,531 | 100.0\% |
| GROSS PROFIT | 767,107 | 59.0\% | 930,652 | 63.4\% |
| OPERATING EXPENSE | 620,541 | 47.8\% | 692,081 | 47.1\% |
| OTHER OPERATING INCOME, NET | $(7,994)$ | -0.6\% | $(13,663)$ | -0.9\% |
| OPERATING INCOME | 154,560 | 11.9\% | 252,234 | 17.2\% |
| INTEREST EXPENSE, NET | 2,513 | 0.2\% | 3,069 | 0.2\% |
| INCOME BEFORE TAXES | 152,047 | 11.7\% | 249,165 | 17.0\% |
| TAX EXPENSE | 47,784 | 3.7\% | 87,344 | 5.9\% |
| NET INGOME | \$104,263 | 8.0\% | \$161,821 | 11.0\% |
| NET INGOME PER DILUTED SHARE | \$1.34 |  | \$2.01 |  |
| WEIGHTED-AVERAGE DILUTED SHARES OUTSTANDING | 77,568 |  | 80,554 |  |

## FULL YEAR ADJUSTED P\&L SUMMARY

|  | UNAUDITED |  | UNAUDITED |  |
| :--- | ---: | :---: | ---: | :---: |
|  | 2013 |  | \% OF NET SALES | 2012 |
| \% OF NET SALES |  |  |  |  |
| NET SALES | $\$ 4,116,897$ | $100.0 \%$ | $\$ 4,510,805$ | $100.0 \%$ |
| GROSS PROFIT | $2,575,435$ | $62.6 \%$ | $2,816,709$ | $62.4 \%$ |
| OPERATING EXPENSE | $2,375,632$ | $57.7 \%$ | $2,454,402$ | $54.4 \%$ |
| OTHER OPERATING <br> INCOME, NET | $123,074)$ | $-0.6 \%$ | $(19,333)$ | $-0.4 \%$ |
| OPERATING INCOME | 222,877 | $5.4 \%$ | 381,640 | $8.5 \%$ |
| INTEREST EXPENSE, NET | 7,546 | $0.2 \%$ | 7,288 | $0.2 \%$ |
| INCOME BEFORE TAXES | 215,331 | $5.2 \%$ | 374,352 | $8.3 \%$ |
| TAX EXPENSE | 64,712 | $1.6 \%$ | 132,749 | $2.9 \%$ |
| NET INCOME | $\$ 150,619$ | $3.7 \%$ | $\$ 241,603$ | $5.4 \%$ |
| NET INCOME PER | $\$ 1.91$ |  | $\$ 2.90$ |  |
| DILUTED SHARE | 78,666 |  | 83,175 |  |
| WEIGHTED-AVERAGE DILUTED |  |  |  |  |
| SHARES OUTSTANDING |  |  |  |  |

## IMPAIRMENT \& OTHER CHARGES (PRE-TAX)

| 2013 | Q1 | Q2 | Q3 | Q4 | FULL YEAR |
| :--- | :---: | :---: | :---: | :---: | :---: |
| GILLY HICKS <br> RESTRUCTURING CHARGES | - | - | $\$ 44,708$ | $\$ 36,792$ | $\$ 81,500$ |
| OTHER IMPAIRMENT <br> CHARGES | - | - | $\$ 43,571$ | $\$ 3,144$ | $\$ 46,715$ |
| PROFIT IMPROVEMENT <br> INITIATIVE CHARGES | - | $\$ 2,575$ | $\$ 7,590$ | $\$ 3,674$ | $\$ 13,839$ |
| TOTAL | - | $\$ 2,575$ | $\$ 95,869$ | $\$ 43,610$ | $\$ 142,054$ |


| 2012 | Q1 | Q2 | Q3 | Q4 | FULL YEAR |
| :--- | :---: | :---: | :---: | :---: | :---: |
| IMPAIRMENT CHARGES | - | - | - | $\$ 7,407$ | $\$ 7,407$ |
| TOTAL | - | - | - | $\$ 7,407$ | $\$ 7,407$ |

## Q4 COMPARABLE SALES*

|  | Q4 |  | YTD |
| :---: | :---: | :---: | :---: |
| TOTAL COMPANY | -8\% | TOTAL COMPANY | -11\% |
| GEOGRAPHIC |  | GEOGRAPHIC |  |
| US | -8\% | US | -11\% |
| INTERNATIONAL | -9\% | INTERNATIONAL | -11\% |
| BRAND |  | BRAND |  |
| ABERCROMBIE \& FITCH | -6\% | ABERCROMBIE \& FITCH | -10\% |
| abercrombie kids | -8\% | abercrombie kids | -5\% |
| HOLLISTER | -10\% | HOLLISTER | -14\% |



## FULL YEAR ADJUSTED P\&L ANALYSIS

$\left.\begin{array}{l|cc|cc} & & \begin{array}{c}\text { 2013 } \\ \text { OPERATING }\end{array} & & \begin{array}{c}\text { 2012 } \\ \text { OPERATING }\end{array} \\ & \text { SALES } & \text { SNCOME }{ }^{(1)}\end{array}\right]$

[^0]${ }^{(2)}$ Operating Income for U.S. Stores and International Stores is reported on an aggregate four-wall basis, and excludes pre-opening costs. Also includes third party sell-off of excess merchandise.
${ }^{(3)}$ Store Pre-Opening Costs include pre-opening rent, payroll, travel and other expenses.

## SHARE REPURCHASES

|  | FY 2013 |  |  |  | FY 2012 |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SHARES <br> REPURCHASED | COST | AVERAGE <br> COST | SHARES <br> REPURCHASED | COST | AVERAGE <br> COST |  |
| FIRST QUARTER | 349.7 | $\$ 16,305$ | $\$ 46.63$ | $3,300.0$ | $\$ 161,215$ | $\$ 48.85$ |  |
| SECOND QUARTER | $2,033.0$ | $\$ 99,501$ | $\$ 48.94$ | - | - | - |  |
| THIRD QUARTER | - | - | - | $3,025.2$ | $\$ 104,283$ | $\$ 34.47$ |  |
| FOURTH QUARTER |  |  |  |  |  |  |  |
| TOTAL | $2,382.7$ | $\$ 115,806$ | $\$ 48.60$ | $7,547.9$ | $\$ 321,664$ | $\$ 42.62$ |  |

## INTERNATIONAL HOLLISTER STORE COUNT - CUMULATIVE

| YEAR END |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 3}$ |
| CANADA | 3 | 6 | 6 | 9 | 12 | 12 | 12 |
| UK |  | 3 | 10 | 19 | 26 | 29 | 31 |
| GERMANY |  |  | 1 | 4 | 11 | 17 | 18 |
| ITALY |  |  | 1 | 3 | 5 | 8 | 10 |
| SPAIN |  |  |  | 3 | 8 | 12 | 12 |
| IRELAND |  |  |  |  | 1 | 1 | 1 |
| SWEDEN |  |  |  |  | 2 | 3 | 3 |
| HONG KONG |  |  |  |  | 1 | 2 | 2 |
| BELGIUM |  |  |  |  | 2 | 2 | 2 |
| FRANGE |  |  |  |  | 4 | 7 | 14 |
| AUSTRIA |  |  |  |  | 3 | 6 | 6 |
| CHINA |  |  |  |  | 2 | 4 | 7 |
| S. KOREA |  |  |  |  |  | 2 | 2 |
| NETHERLANDS |  |  |  |  |  | 1 | 3 |
| POLAND |  |  |  |  |  | 1 | 1 |
| AUSTRALIA |  |  |  |  |  |  | 2 |
| JAPAN |  |  |  |  |  |  | 2 |
| UAE |  |  |  |  |  |  | 1 |
| TOTAL | 3 | 9 | 18 | 38 | 77 | 107 | 129 |

## Q4 STORE OPENINGS

| BRAND | CENTER | CITY | DATE |
| :--- | :--- | :--- | :---: |
| HOLLISTER | TOISON D'OR | DIJION, FR | $11 / 8 / 13$ |
| HOLLISTER | ST LOUIS PREMIUM OUTLET | ST. LOUIS, US | $11 / 21 / 13$ |
| A\&F | SEATTLE PREMIUM OUTLET | TULALIP, US | $12 / 12 / 13$ |
| HOLLISTER | EURALILLE | LILLE, FR | $12 / 12 / 13$ |
| HOLLISTER | IST MALL | NANJING, CN | $12 / 12 / 13$ |
| HOLLISTER | JAUDE 2 | CLERMOUNT-FERRAND, FR | $12 / 12 / 13$ |
| HOLLISTER | LIJNBAAN | ROTTERDAM, NL | $12 / 12 / 13$ |
| HOLLISTER | LALAPORT SHIN MISATO | MISATO, JP | $12 / 19 / 13$ |
| HOLLISTER | MALL OF THE EMIRATES | DUBAI, AE | $1 / 2 / 14$ |
| abercrombie kidS | GRAPEVINE MILLS OUTLET | GRAPEVINE, US | $1 / 19 / 14$ |

## GUIDANCE UPDATES

COMPARABLE STORE SALES DECLINE IN THE HIGH SINGLE DIGITS<br>DIRECT TO CONSUMER SALES INCREASE OF APPROXIMATELY $20 \%$<br>Gross margin raie flat to slightiy down to fiscal 2013<br>FULL YEAR TAX RATE OF APPROXIMATELY 35\%<br>WEIGHTED AVERAGE SHARE COUNT OF APPROXIMATELY 78 MILLION SHARES<br>FULL YEAR DILUTED EARNINGS PER SHARE IN THE RANGE OF \$2.15-\$2.35

*Guidance for the full year does not include charges related to the Company's restructuring plans for the Gilly Hicks brand, other impairment and store closure charges, charges related to the implementation of the Company's profit improvement initiative, or the effect of share repurchases.

## Q4 STORE COUNT ACTIVITY

| ALL BRANDS ${ }^{(1)}$ | TOTAL | U.S. | CANADA | EUROPE | ASIA $^{(2)}$ |
| :--- | ---: | :---: | :---: | :---: | :---: |
| START OF Q4 2013 | 1,049 | 893 | 18 | 120 | 18 |
| OPENINGS | 9 | 2 | - | 4 | 3 |
| CLOSINGS | $(52)$ | $(52)$ | - | - | - |
| END OF Q4 2013 | 1,006 | 843 | 18 | 124 | 21 |
| A\&F |  |  |  |  |  |
| START OF Q4 2013 <br> OPENINGS <br> CLOSINGS | 287 | 265 | 4 | 13 | 5 |
| END OF Q4 2013 | 1 | 1 | - | - | - |

abercrombie kids

| START OF Q4 2013 | 145 | 140 | 2 | 3 | - |
| :--- | :---: | :---: | :---: | :---: | :---: |
| OPENINGS | - | - | - | - | - |
| CLOSINGS | $(9)$ | $(9)$ | - | - | - |
| END OF Q4 2013 | 136 | 131 | 2 | 3 | - |

HOLLISTER CO.

| START OF Q4 2013 | 593 | 471 | 12 | 97 | 13 |
| :--- | ---: | ---: | :---: | :---: | :---: |
| OPENINGS | 8 | 1 | - | 4 | 3 |
| CLOSINGS | $(14)$ | $(14)$ | - | - | - |
| END OF Q4 2013 | 587 | 458 | 12 | 101 | 16 |

${ }^{(1)}$ End of Q4 2013 includes eight Gilly Hicks stores, one in the U.S. and seven in Europe.
${ }^{(2)}$ Asia includes Australia and UAE.

## APPENDIX: RECONCILIATION OF 04 NON-GAAP FINANCIAL MEASURES

(IN THOUSANDS, EXCEPT PER SHARE DATA) (UNAUDITED)

|  | GAAP | EXCLUDED CHARGES(1) | TAX TRUE-UP RELATED <br> TO PRIOR PERIOD EXCLUDED CHARGES | $\begin{aligned} & \text { ADJUSTED } \\ & \text { NON-GAAP }{ }^{(3)} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| OPERATING INCOME | \$110,950 | \$43,610 | - | \$154,560 |
| INTEREST EXPENSE | 2,513 | - | - | 2,513 |
| INCOME (LOSS) BEFORE TAXES | 108,437 | 43,610 | - | 152,047 |
| TAX (BENEFIT) EXPENSES | 42,331 | 14,141 | $(8,688)$ | 47,784 |
| NET (LOSS) INCOME | \$66,106 | \$29,469 | \$8,688 | \$104,263 |
| DILUTED NET INCOME (LOSS) PER SHARE | \$0.85 | \$0.38 | \$0.11 | \$1.34 |
| DILUTED WEIGHTED-AVERAGE SHARES OUTSTANDING: | 77,568 |  |  |  |

${ }^{(1)}$ Non-GAAP excluded charges for the fourth quarter include $\$ 36.8$ million in pre-tax charges related to restructuring of the Gilly Hicks brand, $\$ 3.1$ million in pre-tax charges related to other store asset impairments, and $\$ 3.7$ million in pre-tax charges related to the Company's profit improvement initiative.
${ }^{(2)}$ The tax true-up relates to prior period excluded charges, primarily incurred in the third quarter, for the true-up of the estimated full year tax rate applied as of November 2, 2013 to the final full year tax rate as of February $1,2014$.
${ }^{(3)}$ Non-GAAP financial measures should not be used as alternatives to net income and net income per diluted share and are also not intended to supersede or replace the Company's GAAP financial measures. The Company believes it is useful to investors to provide the non-GAAP financial measures to assess the Company's operating performance.

## APPENDIX: RECONCILIATION OF FULL YEAR NON-GAAP FINANCIAL MEASURES

(IN THOUSANDS, EXCEPT PER SHARE DATA) (UNAUDITED)

|  | GAAP | EXCLUDED <br> CHARGES() | ADUUSTED <br> NON-GAAP ${ }^{(2)}$ |
| :--- | :---: | :---: | :---: |
| OPERATING INCOME | $\$ 80,823$ | $\$ 142,054$ | $\$ 222,877$ |
| INTEREST EXPENSE | 7,546 | - | 7,546 |
| INGOME (LOSS) BEFORE TAXES | 73,277 | 142,054 | 215,331 |
| TAX (BENEFIT) EXPENSES | 18,649 | 46,063 | 64,712 |
| NET (LOSS) INCOME | $\$ 54,628$ | $\$ 95,991$ | $\$ 150,619$ |
| DILUTED NET INCOME (LOSS) <br> PER SHARE | $\$ 0.69$ | $\$ 1.22$ | $\$ 1.91$ |
| DILUTED WEIGHTED-AVERAGE | 78,666 |  |  |
| SHARES OUTSTANDNG: |  |  |  |

${ }^{(1)}$ Non-GAAP excluded charges for the full year include $\$ 81.5$ million in pre-tax charges related to restructuring of the Gilly Hicks brand, $\$ 46.7$ million in pre-tax charges related to other store asset impairments, and $\$ 13.8$ million in pre-tax charges related to the Company's profit improvement initiative. For the full year, the store asset impairment charge was primarily associated with 23 Abercrombie \& Fitch, four abercrombie kids and 70 Hollister stores.
${ }^{(2)}$ Non-GAAP financial measures should not be used as alternatives to net income and net income per diluted share and are also not intended to supersede or replace the Company's GAAP financial measures. The Company believes it is useful to investors to provide the non-GAAP financial measures to assess the Company's operating performance.

# APPENDIX: Q4 2012 RECONCILIATION OF NON-GAAP FINANCIAL MEASURES 

(IN THOUSANDS, EXCEPT PER SHARE DATA) (UNAUDITED)

|  | GAAP | $\begin{aligned} & \text { ASSET } \\ & \text { IMPAIRMENT } \\ & \text { CHARGES(1) } \end{aligned}$ | $\begin{aligned} & \text { ADJUSTED } \\ & \text { NON-GAAP }{ }^{(2)} \end{aligned}$ |
| :---: | :---: | :---: | :---: |
| OPERATING INCOME | \$244,827 | \$7,407 | \$252,234 |
| INTEREST EXPENSE | 3,069 | - | 3,069 |
| INCOME BEFORE TAXES | 241,758 | 7,407 | 249,165 |
| TAX EXPENSE FROM CONTINUING OPERATIONS | 84,529 | 2,815 | 87,344 |
| NET INCOME | \$157,229 | \$4,592 | \$161,821 |
| NET INCOME PER DILUTED SHARE | \$1.95 | \$0.06 | \$2.01 |

${ }^{(2)}$ Non-GAAP figures reflect the charges noted above and reflected under the cost method of accounting for inventory.

## APPENDIX: FULL YEAR 2012 RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(IN THOUSANDS, EXCEPT PER SHARE DATA) (UNAUDITED)

|  | GAAP | ASSET <br> IMPARMENT <br> CHARGES | ADJUSTED <br> NON-GAAP |
| :--- | :---: | :---: | :---: |
| OPERATING INGOME | $\$ 374,233$ | $\$ 7,407$ | $\$ 381,640$ |
| INTEREST EXPENSE | 7,288 | - | 7,288 |
| INCOME BEFORE TAXES | 366,945 | 7,407 | 374,352 |
| TAX EXPENSE FROM <br> CONTINUING OPERATIONS | 129,934 | 2,815 | 132,749 |
| NET INCOME | $\$ 237,011$ | $\$ 4,592$ | $\$ 241,603$ |
| NET INCOME PER DILUTED <br> SHARE | $\$ 2.85$ | $\$ 0.06$ | $\$ 2.90$ |

${ }^{(2)}$ Non-GAAP figures reflect the charges noted above and reflected under the cost method of accounting for inventory.


[^0]:    ${ }^{(1)}$ Operating Income excludes the charges set out on page 4. A reconciliation between GAAP and non-GAAP results is included as an appendix to the presentation.

