# EST. 1892 <br> Abercrombie \& Fitch <br> NEW YORK 

INVESTOR PRESENTATION
2012 FOURTH QUARTER

## SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURIIIIES LITIGATION REFORM ACT OF 1995

A\&F cautions that any forward-looking statements (as such term is defined in the Private Securities Litigation Reform Act of 1995) contained in this presentation or made by management or spokespeople of A\&F involve risks and uncertainties and are subject to change based on various important factors, many of which may be beyond the Company's control. Words such as "estimate," "project," "plan," "believe," "expect," "anticipate," "intend," and similar expressions may identify forward-looking statements. Except as may be required by applicable law, we assume no obligation to publicly update or revise our forward-looking statements. The factors included in the disclosure under the heading "FORWARD-LOOKING STATEMENTS AND RISK FACTORS" in "ITEM 1A. RISK FACTORS" of A\&F's Annual Report on Form 10-K for the fiscal year ended January 28, 2012, in some cases have affected and in the future could affect the Company's financial performance and could cause actual results for the 2013 fiscal year and beyond to differ materially from those expressed or implied in any of the forward-looking statements included in this presentation or otherwise made by management.

## CHANGE IN ACCOUNTING METHODOLOGY

The Company announced that it changed its method of accounting for inventory from the retail method to the cost method effective in the fourth quarter. The Company believes it is useful to investors to provide the fourth quarter and full year results under both the retail and cost methods to assess the Company's performance in Fiscal 2012. More information is included in the appendix at the end of the presentation.

## OTHER INFORMATION

All dollar and share amounts are in thousands unless otherwise stated. Sub-totals and totals may not foot due to rounding.
The Fiscal 2012 retail calendar includes a fifty-third week and therefore fourth quarter comparable sales are compared to the fourteen and fifty-three week periods ended February 4, 2012

## Q4 ADJUSTED P\&L SUMMARY* - RETAIL METHOD

|  | UNAUDITED |  | UNAUDITED |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2012 | \% OF NET SALES | 2011 | \% OF NET SALES |
| NET SALES | \$1,468,531 | 100.0\% | \$1,328,766 | 100.0\% |
| GROSS PROFIT | 959,522 | 65.3\% | 745,646 | 56.1\% |
| OPERATING EXPENSE | 692,081 | 47.1\% | 602,125 | 45.3\% |
| OTHER OPERATING INCOME, NET | $(13,663)$ | -0.9\% | $(5,822)$ | -0.4\% |
| OPERATING INCOME | 281,104 | 19.1\% | 149,343 | 11.2\% |
| INTEREST EXPENSE, NET | 3,069 | 0.2\% | 1,108 | 0.1\% |
| INCOME BEFORE TAXES | 278,035 | 18.9\% | 148,235 | 11.2\% |
| TAX EXPENSE | 100,262 | 6.8\% | 49,715 | 3.7\% |
| NET INCOME | \$177,773 | 12.1\% | \$98,520 | 7.4\% |
| NET INCOME PER DILUTED SHARE | \$2.21 |  | \$1.12 |  |
| DILUTED WEIGHTED-AVERAGE SHARES OUTSTANDING | 80,554 |  | 87,648 |  |

## Q4 ADJUSTED P\&L SUMMARY* - COST METHOD

|  | UNAUDITED |  | UNAUDITED |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2012 | \% OF NET SALES | 2011 | \% OF NET SALES |
| NET SALES | \$1,468,531 | 100.0\% | \$1,328,766 | 100.0\% |
| GROSS PROFIT | 930,652 | 63.4\% | 789,970 | 59.5\% |
| OPERATING EXPENSE | 692,081 | 47.1\% | 602,125 | 45.3\% |
| OTHER OPERATING INCOME, NET | $(13,663)$ | -0.9\% | $(5,822)$ | -0.4\% |
| OPERATING INCOME | 252,234 | 17.2\% | 193,667 | 14.6\% |
| INTEREST EXPENSE, NET | 3,069 | 0.2\% | 1,108 | 0.1\% |
| INCOME BEFORE TAXES | 249,165 | 17.0\% | 192,559 | 14.5\% |
| TAX EXPENSE | 87,344 | 5.9\% | 67,794 | 5.1\% |
| NET INCOME | \$161,821 | 11.0\% | \$124,765 | 9.4\% |
| NET INCOME PER DILUTED SHARE | \$2.01 |  | \$1.42 |  |
| DILUTED WEIGHTED-AVERAGE SHARES OUTSTANDING | 80,554 |  | 87,648 |  |

## FULL YEAR ADJUSTED P\&L SUMMARY* - RETAIL METHOD

|  | UNAUDITED |  | UNAUDITED |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2012 | \% OF NET SALES | 2011 | \% OF NET SALES |
| NET SALES | \$4,510,805 | 100.0\% | \$4,158,058 | 100.0\% |
| GROSS PROFIT | 2,861,855 | 63.4\% | 2,518,870 | 60.6\% |
| OPERATING EXPENSE | 2,454,402 | 54.4\% | 2,213,726 | 53.2\% |
| OTHER OPERATING INCOME, NET | $(19,333)$ | -0.4\% | $(9,969)$ | -0.2\% |
| OPERATING INCOME | 426,786 | 9.5\% | 315,113 | 7.6\% |
| INTEREST EXPENSE, NET | 7,288 | 0.2\% | 3,577 | 0.1\% |
| INCOME FROM CONTINUNG OPERATIONS BEFORE TAXES | 419,498 | 9.3\% | 311,536 | 7.5\% |
| tax Expense for continuing operations | 151,715 | 3.4\% | 105,734 | 2.5\% |
| NET INCOME FOR CONTINUING OPERATIONS | \$267,783 | 5.9\% | \$205,802 | 4.9\% |
| NET INCOME FROM DISCONTINUED OPERATIONS |  | - | 796 | 0.0\% |
| NET INCOME | \$267,783 | 5.9\% | \$206,598 | 5.0\% |
| NET INCOME PER DILUTED SHARE | \$3.22 |  | \$2.31 |  |
| DILUTED WEIGHTED-AVERAGE SHARE OUTSTANDING | 83,175 |  | 89,537 |  |

## FULL YEAR ADJUSTED P\&L SUMMARY* - COST METHOD

|  | UNAUDITED |  | UNAUDITED |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2012 | \% OF NET SALES | 2011 | \% OF NET SALES |
| NET SALES | \$4,510,805 | 100.0\% | \$4,158,058 | 100.0\% |
| GROSS PROFIT | 2,816,709 | 62.4\% | 2,550,224 | 61.3\% |
| OPERATING EXPENSE | 2,454,402 | 54.4\% | 2,213,726 | 53.2\% |
| OTHER OPERATING INCOME, NET | $(19,333)$ | -0.4\% | $(9,969)$ | -0.2\% |
| OPERATING INCOME | 381,640 | 8.5\% | 346,467 | 8.3\% |
| INTEREST EXPENSE, NET | 7,288 | 0.2\% | 3,577 | 0.1\% |
| INCOME FROM CONTINUING OPERATIONS BEFORE TAXES | 374,352 | 8.3\% | 342,890 | 8.2\% |
| TAX EXPENSE FOR CONTINUING OPERATIONS | 132,749 | 2.9\% | 120,812 | 2.9\% |
| NET INCOME FOR CONTINUING OPERATIONS | \$241,603 | 5.4\% | \$222,078 | 5.3\% |
| NET INCOME FROM DISCONTINUED OPERATIONS |  | - | 796 | 0.0\% |
| NET INCOME | \$241,603 | 5.4\% | \$222,874 | 5.4\% |
| NET INCOME PER DILUTED SHARE | \$2.90 |  | \$2.49 |  |
| DILUTED WEIGHTED-AVERAGE SHARE OUTSTANDING | 83,175 |  | 89,537 |  |

## IMPAIRMENT \& OTHER CHARGES

| 2012 | Q1 | Q2 | Q3 | Q4 | FULL YEAR |
| :--- | :--- | :--- | :--- | :---: | :---: |
| IMPAIRMENT CHARGES | - | - | - | $\$ 7,407$ | $\$ 7,407$ |
| TOTAL | - | - | - | $\$ 7,407$ | $\$ 7,407$ |
| 2011 |  |  |  |  |  |
| IMPAIRMENT CHARGES | - | - | - | $\$ 68,022$ | $\$ 68,022$ |
| ASSET WRITE-DOWNS | - | - | $\$ 14,649$ | $\$ 14,649$ |  |
| STORE CLOSURE AND | - | - | $\$ 18,971$ | $\$ 18,971$ |  |
| LEASE EXIT CHARGES |  | - | - | $\$ 13,441$ | $\$ 13,441$ |
| ARS CHARGES | - | - | $\$ 10,000$ | $\$ 10,000$ |  |
| LEGAL CHARGES | - | - | - | $\$ 125,083$ | $\$ 125,083$ |

## SALES ANALYSIS VERSUS PRIOR YEAR

|  | Q4 |  | FULL YEAR |
| :---: | :---: | :---: | :---: |
| TOTAL SALES | +11\% | TOTAL SALES | +8\% |
| TOTAL U.S. SALES | +1\% | TOTAL U.S. SALES | -1\% |
| TOTAL INTERNATIONAL SALES | +34\% | TOTAL INTERNATIONAL SALES | +36\% |
| DTC SALES | +26\% | DTC SALES | +27\% |
| COMPARABLE SALES*: |  | COMPARABLE SALES*: |  |
| TOTAL COMPANY | -1\% | TOTAL COMPANY | -1\% |
| ABERCROMBIE \& FITCH | 0\% | ABERCROMBIE \& FITCH | -3\% |
| abercrombie kids | +4\% | abercrombie kids | 0\% |
| HOLLISTER | -2\% | HOLLISTER | -1\% |
| SALES MIX |  | SALES MIX |  |
|  |  | INTERNATIONAL 31.6\% |  |
| $\begin{aligned} & \text { U.S. } \\ & 66.5 \% \end{aligned}$ |  | U.S. |  |

## COMPARABLE SALES

| FOURTH QUARTER |  |  | FULL YEAR |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | U.S. | INTERNATIONAL | TOTAL | U.S. | INTERNATIONAL | TOTAL |
| COMPARABLE <br> STORES <br> COMPARABLE <br> DTC | $-1 \%$ | $-14 \%$ | $-4 \%$ | $-1 \%$ | $-19 \%$ | $-5 \%$ |
| TOTAL | $+5 \%$ | $+52 \%$ | $+17 \%$ | $+15 \%$ | $+46 \%$ | $+24 \%$ |

## U.S. CHAIN STORE* + U.S. DTC COMPARABLE SALES



## SALES GROWTH CONTRIBUTION

|  | FOURTH QUARTER | GROWTH <br> CONTRIBUTION \% | FULL YEAR | GROWTH <br> CONTRIBUTION \% |
| :--- | ---: | ---: | ---: | ---: |
| 2O11 NET SALES | $\$ 1,328,766$ |  | $\$ 4,158,058$ |  |
| ADDITIONAL WEEK ${ }^{(1)}$ | 62,793 | $4.7 \%$ | 62,793 | $1.5 \%$ |
| FOREIGN EXCHANGE IMPACT ${ }^{(2)}$ | 2,375 | $0.2 \%$ | $(26,287)$ | $-0.6 \%$ |
| COMPARABLE STORES | $(47,695)$ | $-3.6 \%$ | $(182,341)$ | $-4.4 \%$ |
| DTC | 39,711 | $3.0 \%$ | 133,819 | $3.2 \%$ |
| NON-COMPARABLE STORES, NET $^{(3)}$ | 82,581 | $6.2 \%$ | 364,763 | $8.8 \%$ |
| 2O12 NET SALES | $\$ 1,468,531$ | $10.5 \%$ | $\$ 4,510,805$ | $8.5 \%$ |

[^0]
## FULL YEAR ANALYSIS* - COST METHOD

|  |  | 2012 <br> OPERATING <br> INCOME | 2011 |
| :--- | :---: | :---: | :---: | ---: |

[^1]${ }^{(2)}$ Store Pre-Opening Costs include pre-opening rent, payroll, travel and other expenses.

## RESTATED NON-GAAP DILUTED EPS HISTORY*



[^2]

## SHARE REPURCHASES

|  | FY 2012 |  |  | FY 2011 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SHARES REPURCHASED | COST | AVERAGE COST | SHARES REPURCHASED | COST | AVERAGE COST |
| FIRST QUARTER | 3,300.0 | \$161,215 | \$48.85 | 428.8 | \$25,469 | \$59.40 |
| SECOND QUARTER |  | - | - | 950.1 | \$64,399 | \$67.78 |
| THIRD QUARTER | $3,025.2$ | \$104,283 | \$34.47 | 150.0 | \$8,835 | \$58.90 |
| FOURTH QUARTER | 1,222.7 | \$56,166 | \$45.94 | 2,017.3 | \$97,903 | \$48.53 |
| TOTAL | 7,547.9 | \$321,664 | \$42.62 | 3,546.2 | \$196,606 | \$55.44 |

SHARES AUTHORIZED FOR FUTURE REPURCHASE
18,671

## FREE CASH FLOW*



## CAPITAL ALLOCATION HISTORY



## INTERNATIONAL HOLLISTER STORE COUNT - CUMULATIVE

| HOLLISTER | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CANADA | 3 | 6 | 6 | 9 | 12 | 12 |
| UK |  | 3 | 10 | 19 | 26 | 29 |
| GERMANY |  |  | 1 | 4 | 11 | 17 |
| ITALY |  |  | 1 | 3 | 5 | 8 |
| SPAIN |  |  |  | 3 | 8 | 12 |
| IRELAND |  |  |  |  | 1 | 1 |
| SWEDEN |  |  |  |  | 2 | 3 |
| HONG KONG |  |  |  |  | 1 | 2 |
| BELGIUM |  |  |  |  | 2 | 2 |
| FRANGE |  |  |  |  | 4 | 7 |
| AUSTRIA |  |  |  |  | 3 | 6 |
| CHINA |  |  |  |  | 2 | 4 |
| S. KOREA |  |  |  |  |  | 2 |
| NETHERLANDS |  |  |  |  |  | 1 |
| POLAND |  |  |  |  |  | 1 |
| TOTAL | 3 | 9 | 18 | 38 | 77 | 107 |



## Q4 INTERNATIONAL STORE OPENINGS

| BRAND | CENTER | CITY | DATE |
| :--- | :--- | :--- | :--- |
| A\&F | COLLEGE GREEN | DUBLIN, IRELAND | $11 / 1 / 12$ |
| A\&F | LEIDSESTRAAT | AMSTERDAM, NETHERLANDS | $12 / 13 / 12$ |
| HOLLISTER | ATLANTIS | NANTES, FRANCE | $11 / 15 / 12$ |
| HOLLISTER | GRAN VIA 2 | BARCELONA, SPAIN | $11 / 29 / 12$ |
| HOLLISTER | ATRIO | VILLACH, AUSTRIA | $12 / 13 / 12$ |
| HOLLISTER | GALERIA MOKOTOW | WARSAW, POLAND | $1 / 25 / 13$ |
| HOLLISTER | GAROSUGIL | SEOUL, SOUTH KOREA | $2 / 1 / 13$ |
| HOLLISTER | GALAXY MALL | TIANJIN, CHINA | $2 / 2 / 13$ |



## 2013 GUIDANCE UPDATES

## FULL YEAR:

APPROXIMATELY FLAT COMPARABLE SALES, INCLUDING DTC SALES, WITH SLIGHTLY NEGATIVE COMPARABLE STORE SALES

FULL YEAR DILUTED EPS IN THE RANGE OF \$3.35-\$3.45
FULL YEAR CAPITAL EXPENDITURES OF APPROXIMATELY \$200 MILLION
taX rait: APPROXIMATELY IN LINE WITH PRIOR YEAR
WEIGHTED AVERAGE SHARES OF 81.3 MILLION ASSUMES NO ADDITIONAL SHARE BUYBACKS

FIRST QUARTER:
HIGH SINGLE DIGIT DECREASE IN COMPARABLE SALES
STRONG GROSS MARGIN RATE IMPROVEMENT LARGELY OFFSET BY EXPENSE DELEVERAGING ON NEGATIVE COMPARABLE STORE SALES

SLIGHT EPS LOSS COMPARED TO A RESTATED LOSS OF (\$0.25) UNDER THE COST METHOD IN THE PRIOR YEAR QUARTER


## Q4 STORE COUNT ACTIVITY

| ALL BRANDS* | TOTAL | U.S. | CANADA | EUROPE | ASIA |
| :--- | :---: | :---: | :---: | :---: | :---: |
| START OF Q4 2012 | 1,067 | 936 | 19 | 102 | 10 |
| OPENINGS | 20 | 12 | - | 6 | 2 |
| CLOSINGS | $(36)$ | $(36)$ | - | - | - |
| END OF Q4 2012 | 1,051 | 912 | 19 | 108 | 12 |

A\&F

| START OF Q4 2012 | 295 | 278 | 4 | 9 | 4 |
| :--- | ---: | ---: | :---: | :---: | :---: |
| OPENINGS | 5 | 3 | - | 2 | - |
| CLOSINGS | $(15)$ | $(15)$ | - | - | - |
| END OF Q4 2012 | 285 | 266 | 4 | 11 | 4 |

abercrombie kids

| START OF Q4 2012 | 160 | 154 | 3 | 3 | - |
| :--- | ---: | ---: | :--- | :--- | :--- |
| OPENINGS | 3 | 3 | - | - | - |
| CLOSINGS | $(13)$ | $(13)$ | - | - | - |
| END OF Q4 2012 | 150 | 144 | 3 | 3 | - |

HOLLISTER CO.

| START OF Q4 2012 | 578 | 486 | 12 | 83 | 6 |
| :--- | ---: | ---: | :---: | :---: | :---: |
| OPENINGS | 9 | 3 | - | 4 | 2 |
| CLOSINGS | $(7)$ | $(7)$ | - | - | - |
| END OF Q4 2012 | 589 | 482 | 12 | 87 | 8 |

## STRATEGIC INITIATIVES

MERCHANDISING INITIATIVES

INVENTORY OPTIMIZATION
INSIGHT \& INTELLIGENCE

CUSTOMER ENGAGEMENT
AVERAGE UNIT COST
EXPENSE REDUCTION
U.S. STORE CLOSURES


# APPENDIX: Q4 2012 RECONGILIATION OF NON-GAAP FINANCIAL MEASURES <br> FOURTEEN WEEKS ENDED FEBRUARY 2, 2013 (IN THOUSANDS) (UNAUDITED) 

|  | GAAP(0) | ASSET IMPAIRMENT CHARGES CHARGES | $\begin{gathered} \text { COST } \\ \text { ADJUSTED } \\ \text { NON-GAAP(3) } \end{gathered}$ | EFFECT OF | $\begin{gathered} \text { RETALL } \\ \text { ADJUSTED } \\ \text { NN-GAAP }{ }^{(5)} \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NET SALES | \$1,468,531 |  | \$1,468,531 |  | \$1,468,531 |
| GROSS PROFIT | 930,652 | - | 930,652 | 28,870 | 959,522 |
| OPERATING EXPENSE | 699,488 | $(7,407)$ | 692,081 |  | 692,081 |
| OTHER OPERATING EXPENSE (INGOME), NET | $(13,663)$ | - | $(13,663)$ | - | $(13,663)$ |
| OPERATING INCOME | 244,827 | 7,407 | 252,234 | 28,870 | 281,104 |
| INTEREST EXPENSE | 3,069 | - | 3,069 | - | 3,069 |
| Income before taxes | 241,758 | 7,407 | 249,165 | 28,870 | 278,035 |
| TAX EXPENSE FROM CONTINUING OPERATIONS | 84,529 | 2,815 | 87,344 | 12,918 | 100,262 |
| Net income | 157,229 | 4,592 | 161,821 | 15,952 | 177,773 |
| NET INCOME PER DLLUTED SHARE | \$1.95 | \$0.06 | \$2.01 | \$0.20 | \$2.21 |

[^3]
## APPENDIX: Q4 2011 RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

THIRTEEN WEEKS ENDED JANUARY 28, 2012 (IN THOUSANDS) (UNAUDITED)

|  | GAAP(1) | $\begin{aligned} & \text { ASSET } \\ & \text { IMPAIRMENT } \\ & \text { CHARGES } \end{aligned}$ | $\begin{aligned} & \text { ASSET } \\ & \text { WRITE- } \\ & \text { DOWNS }{ }^{(3)} \end{aligned}$ | $\begin{aligned} & \text { STORE } \\ & \text { CLOSURE } \\ & \text { CHARGES } \end{aligned}$ | $\begin{aligned} & \text { LEGAL } \\ & \text { CHARGES } \end{aligned}$ | $\begin{aligned} & \text { ARS } \\ & \text { CHARGES } \end{aligned}$ | $\begin{gathered} \text { COST } \\ \text { ADJUSTED } \\ \text { NON-GAAP } \end{gathered}$ | $\begin{aligned} & \text { EFFECT OF } \\ & \text { CHANGE } \end{aligned}$ | $\begin{gathered} \text { RETALL } \\ \text { ADJUSTED } \\ \text { NON-GAAP }{ }^{(9)} \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NET SALES | \$1,328,766 | - | - | - | - | - | \$1,328,766 |  | \$1,328,766 |
| GROSS PROFIT | 789,970 | - | - | - | - | - | 789,970 | $(44,324)$ | 745,646 |
| OPERATING EXPENSE | 713,767 | $(68,022)$ | $(14,649)$ | $(18,971)$ | $(10,000)$ | - | 602,125 | - | 602,125 |
| OTHER OPERATING EXPENSE (INCOME), NET | 7,619 | - | - | - | - | $(13,441)$ | $(5,822)$ | - | $(5,822)$ |
| OPERATING INCOME | 68,584 | 68,022 | 14,649 | 18,971 | 10,000 | 13,441 | 193,667 | $(44,324)$ | 149,343 |
| INTEREST EXPENSE | 1,108 |  |  |  |  |  | 1,108 |  | 1,108 |
| INCOME BEFORE TAXES | 67,476 | 68,022 | 14,649 | 18,971 | 10,000 | 13,441 | 192,559 | $(44,324)$ | 148,235 |
| TAX EXPENSE FROM CONTINUING OPERATIONS | 21,651 | 24,265 | 5,898 | 7,148 | 3,768 | 5,064 | 67,794 | $(18,079)$ | 49,715 |
| NET INCOME | 45,825 | 43,757 | 8,751 | 11,823 | 6,232 | 8,377 | 124,765 | $(26,245)$ | 98,520 |
| NET INCOME PER DILUTED SHARE | \$0.52 | \$0.50 | \$0.10 | \$0.13 | \$0.07 | \$0.10 | \$1.42 | (\$0.30) | \$1.12 |

${ }^{(1)}$ GAAP figures reflect the cost method of accounting for inventory.
 Hollister and two Gilly Hicks stores.

 and other incidental costs associated with store closures.
${ }^{(5)}$ For the thirteen week period ended January 28,2012 , the charge was related to legal settlements during the fourth quarter.
${ }^{(6)}$ For the thirteen week period ended January 28, 2012, the charge associated with the auction rate securities (ARS) was related to the Company's change in intent with respect to their ARS portfolio.
${ }^{(7)}$ Non-GAAP figures reflect the charges noted above and reflected under the cost method of accounting for inventory.
${ }^{(8)}$ For the thirteen week period ended January 28, 2012, the effect of change charge relates to the Company's change from the retail method of accounting for inventory to the cost method during the fourth quarter of Fiscal 2012.
${ }^{(9)}$ Non-GAAP figures reflect the charges noted above and reflected under the retail method of accounting for inventory.

# APPENDIX: FULL YEAR 2012 RECONCILIATION OF NON-GAAP FINANCIAL MEASURES <br> FIFTY-THREE WEEKS ENDED FEBRUARY 2, 2013 (IN THOUSANDS) (UNAUDITED) 

|  | GAAP ${ }^{(1)}$ | ASSET IMPAIRMENT CHARGES(2) | $\begin{gathered} \text { COST } \\ \text { ADJUSTED } \\ \text { NON-GAAP } \end{gathered}$ | EFFECT OF CHANGE | $\begin{gathered} \text { RETALL } \\ \text { ADJUSTED } \\ \text { NON-GAAP } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NET SALES | \$4,510,805 | - | \$4,510,805 | - | \$4,510,805 |
| GROSS PROFIT | 2,816,709 | - | 2,816,709 | 45,146 | 2,861,855 |
| OPERATING EXPENSE | 2,461,809 | $(7,407)$ | 2,454,402 | - | 2,454,402 |
| OTHER OPERATING EXPENSE (INCOME), NET | $(19,333)$ | - | $(19,333)$ | - | $(19,333)$ |
| OPERATING INCOME | 374,233 | 7,407 | 381,640 | 45,146 | 426,786 |
| INTEREST EXPENSE | 7,288 | - | 7,288 |  | 7,288 |
| INCOME BEFORE TAXES | 366,945 | 7,407 | 374,352 | 45,146 | 419,498 |
| TAX EXPENSE FROM CONTINUING OPERATIONS | 129,934 | 2,815 | 132,749 | 18,966 | 151,715 |
| NET INCOME | 237,011 | 4,592 | 241,603 | 26,180 | 267,783 |
| NET INCOME PER DILUTED SHARE | \$2.85 | \$0.06 | \$2.90 | \$0.31 | 3.22 |

[^4]
# APPENDIX: FULL YEAR 2011 RECONCILIATION OF NON-GAAP FINANCIAL MEASURES <br> FIFTY-TWO WEEKS ENDED JANUARY 28, 2012 (IN THOUSANDS) (UNAUDITED) 

|  | GAAP ${ }^{(1)}$ | $\begin{gathered} \text { ASSET } \\ \text { IMPAIRMENT } \\ \text { CHARGES }{ }^{(2)} \end{gathered}$ | ASSET WRITEDOWNS ${ }^{(3)}$ | STORE CLOSURE CHARGES ${ }^{(4)}$ | $\begin{aligned} & \text { LEGAL } \\ & \text { CHARGES }{ }^{(5)} \end{aligned}$ | $\begin{gathered} \text { ARS } \\ \text { CHARGES }{ }^{(\theta)} \end{gathered}$ | $\begin{gathered} \text { COST } \\ \text { ADJUSTED } \\ \text { NON-GAAP } \end{gathered}$ | EFFECT OF CHANGE ${ }^{(8)}$ | $\begin{gathered} \text { RETALL } \\ \text { ADJUSTED } \\ \text { NON-GAAP( }{ }^{(9)} \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NET SALES | \$4,158,058 | - | - | - | - | - | \$4,158,058 | - | \$4,158,058 |
| GROSS PROFIT | 2,550,224 | - | - | - | - | - | 2,550,224 | $(31,354)$ | 2,518,870 |
| OPERATING EXPENSE | 2,325,368 | $(68,022)$ | $(14,649)$ | $(18,971)$ | $(10,000)$ | - | 2,213,726 | - | 2,213,726 |
| OTHER OPERATING EXPENSE (INCOME), NET | 3,472 | - | - | - | - | $(13,441)$ | $(9,969)$ | - | $(9,969)$ |
| OPERATING INCOME | 221,384 | 68,022 | 14,649 | 18,971 | 10,000 | 13,441 | 346,467 | $(31,354)$ | 315,113 |
| INTEREST EXPENSE | 3,577 |  |  |  |  |  | 3,577 |  | 3,577 |
| INCOME BEFORE TAXES | 217,807 | 68,022 | 14,649 | 18,971 | 10,000 | 13,441 | 342,890 | $(31,354)$ | 311,536 |
| TAX EXPENSE FROM CONTINUING OPERATIONS | 74,669 | 24,265 | 5,898 | 7,148 | 3,768 | 5,064 | 120,812 | $(15,078)$ | 105,734 |
| NET INCOME FROM CONTINUING OPERATIONS | 143,138 | 43,757 | 8,751 | 11,823 | 6,232 | 8,377 | 222,078 | $(16,276)$ | 205,802 |
| NET INCOME | 143,934 | 43,757 | 8,751 | 11,823 | 6,232 | 8,377 | 222,874 | $(16,276)$ | 206,598 |
| NET INCOME PER DILUTED SHARE | \$1.61 | \$0.49 | \$0.10 | \$0.13 | \$0.07 | \$0.09 | \$2.49 | (\$0.18) | \$2.31 |

(i) CAAP figures reflect the cost method of accounting for inventory.
${ }^{(2)}$ The store-related asset impairment charges relate to stores whose asset carrying value exceeded the fair value. For the fifty-two week period ended January 28,2012 , the charge was associated with 14 Abercrombie \& Fitch, 21 abercrombie kids, 42 Hollister and two Gilly Hicks stores.
${ }^{(3)}$ For the fifty-two week period ended January 28,2012 , the change associated with the asset write-downs was related to the reconfiguration of three flagship stores, Fukuoka, Ginza and SoHo, and a small write-off related to a canceled flagship project.
${ }^{\text {(4) }}$ For the fifty-two week period ended January 28,2012 , the charges for store closures and lease exits were associated with lease buyouts and other lease obligations related to stores closing prior to natural lease expirations, other lease terminations, and other incidental costs associated with store closures.
${ }^{\text {(5) }}$ For the fifty-two week period ended January 28,2012 , the charge was related to legal settlements during the fourth quarter.
${ }^{(6)}$ For the fifty-two week period ended January 28, 2012, the charge associated with the auction rate securities (ARS) was related to the Company's change in intent with respect to their ARS portfolio.
${ }^{(7)}$ Non-GAAP figures reflect the charges noted above and reflected under the cost method of accounting for inventory.
${ }^{(8)}$ For the fifty-two week period ended January 28,2012 , the effect of change charge relates to the Company's change from the retail method of accounting for inventory to the cost method during the fourth quarter of Fiscal 2012.
${ }^{(9)}$ Non-GAAP figures reflect the charges noted above and reflected under the retail method of accounting for inventory.

## APPENDIX: Q\&A - CHANGE IN METHOD OF AGCOUNTING FOR INVENTORY

## HOW IS VALUING INVENTORY UNDER THE COST METHOD DIFFERENT FROM THE RETAIL METHOD?

Under the retail method, a cost-to-retail relationship was established at the item level based upon weighted-average cost and initial retail selling price. The Company reduced the value of its inventory at cost, and recorded a charge to cost of goods sold, for permanent reductions in the retail selling price so as to maintain a constant cost-to-retail relationship. In addition, the Company reduced its inventory value, through a charge to Cost of Goods Sold, at the end of a reporting period based upon estimated future permanent retail selling price reductions, referred to as the valuation reserve or markdown reserve.

Under the cost method, the Company does not reduce the value of its inventory for actual or anticipated permanent reductions in retail selling price, unless the reduction in retail selling price drops below the original weighted average cost at the item level, in which case, the Company will establish a lower of cost or market ("LCN") reserve to reduce inventory value to retail selling price.

## WHY IS THE COMPANY ADOPTING THE COST METHOD?

The Company has determined that the cost method is preferable as compared to the retail method as it better aligns with its operational focus on realized selling margin as opposed to initial markup. In addition, the majority of specialty retailers that the Company benchmarks itself against have adopted the cost method, which will better align us with our peers and increase the comparability of our financial results.

## APPENDIX: Q\&A - CHANGE IN METHOD OF ACCOUNTING FOR INVENTORY

## WHEN WILL THE CHANGE BE EFFECTIVE AND WILL THE CHANGE BE RETROSPECTIVELY APPLIED?

The Company's adoption of the cost method will be effective as of February 2, 2013 and is being applied retroactively for Fiscal 2011 and Fiscal 2010, in accordance with Accounting Standards Codification, 250, Accounting Changes and Error Corrections (ASC 250). The Company determined that it would be impracticable to restate Fiscal 2009 and Fiscal 2008 in the five year financial summary of the Selected Financial Data in the form 10-K.

## HOW WILL THE COMPANY'S FINANCIAL STATEMENTS BE IMPACTED BY THE CHANGE?

The Company's adoption of the cost method will have a number of impacts on the Company's financial statements, including:

- A cumulative effect of the change of $\$ 47.3$ million will be recorded as a credit to Retained Earnings as of the beginning of Fiscal 2010.
- An increase in Fiscal 2010 reported diluted earnings per share of $\$ 0.06$, an increase in Fiscal 2011 reported diluted earnings per share of $\$ 0.18$ and a decrease in Fiscal 2012 reported diluted earnings per share of $\$ 0.31$. The magnitude of the change on 2011 and 2012 results largely reflects the effect of significant permanent markdowns in carry-over inventory at the end of Fiscal 2011.
- An increase in inventory of \$65 million at February 2, 2013, \$110 million at January 28, 2012 and $\$ 79$ million at January 29, 2011.

In addition, due to timing differences associated with permanent markdowns in ending inventory, quarterly diluted earnings per share and inventory will be impacted. See the "Restated Financial Information" included as an exhibit to the earnings release dated February 22, 2013 for restated quarterly detail.

## APPENDIX: Q\&A - CHANGE IN METHOD OF ACCOUNTING FOR INVENTORY

## WHAT IS THE IMPACT TO THE COMPANY'S REPORTABLE SEGMENTS AND WILL HISTORICAL DATA BE RESTATED?

For the Company's three reportable segments: U.S. Stores, International Stores and Direct-to-Consumer ("DTC"), all will be impacted primarily with an inventory and operating income adjustment. This is primarily due to the location of the inventory at the time markdowns are taken. Under the retail method, the segment that owned the inventory at the time of the markdown bore the cost of the markdown. Under the cost method, the segment that ultimately sells the merchandise will bear the cost of any markdowns.

Of our three reportable segments, the operating income in DTC will see the most significant impact due to the DTC business no longer benefitting from the impact of markdowns taken on merchandise in stores (Domestic and International segments) and in the distribution centers that was ultimately sold through the DTC.

## WILL THE MARKDOWN RESERVE GO AWAY IN THE FUTURE?

Yes. The markdown reserve will be replaced by a lower of cost or market ("LCM") reserve. However, the LCM reserve will be lower than the historic retail method markdown reserve as it only reserves against units where the expected selling price drops below the cost.

## WHAT IS THE EXPECTED FUTURE IMPACT OF THE CHANGE FROM THE RETALL METHOD TO COST?

Assuming normalized year over year inventory levels, the Company does not expect the change to materially affect diluted earnings per share for fiscal 2013 or future periods.

## APPENDIX: 2012 QUARTERLY ANALYSIS* - COST METHOD

|  | Q1 <br>  <br> SALES <br> $\substack{\text { 2012 } \\ \text { OPERATING } \\ \text { INGOME }}$ |  |  |  | Q3 <br>  <br> SALES <br> $\substack{\text { 2012 } \\ \text { OPERATING } \\ \text { INCOME }}$ |  | Q4 |  | FULL YEAR |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | SALES | $\begin{aligned} & \text { 2012 } \\ & \text { OPRERTING } \end{aligned}$ INCOME |  |  |  |  |
| U.S. STORES ${ }^{(1)}$ | \$543,881 | $\begin{aligned} & \$ 43,157 \\ & 7.9 \% \end{aligned}$ |  |  | \$562,105 | $\$ 70,658$ | \$709,516 | $\begin{gathered} \$ 155,965 \\ 22.0 \% \end{gathered}$ | \$799,635 | $\$ 169,274$ | \$2,615,138 | $\begin{gathered} \$ 439,055 \\ 16.8 \% \end{gathered}$ |
| INTERNATIONAL STORES ${ }^{(1)}$ | 229,108 | $\begin{gathered} 60,611 \\ 26.5 \% \end{gathered}$ | 261,625 | $\begin{gathered} 83,886 \\ 32.1 \% \end{gathered}$ | 301,818 | $\begin{gathered} 99,373 \\ 32.9 \% \end{gathered}$ | 402,465 | $\begin{gathered} 135,995 \\ 33.8 \% \end{gathered}$ | 1,195,017 | $\begin{gathered} 379,866 \\ 31.8 \% \end{gathered}$ |
| DIRECT TO CONSUMER | 148,229 | $\begin{gathered} 45,297 \\ 30.6 \% \end{gathered}$ | 127,677 | $\begin{gathered} 43,456 \\ 34.0 \% \end{gathered}$ | 158,314 | $\begin{gathered} 63,935 \\ 40.4 \% \end{gathered}$ | 266,431 | $\begin{gathered} 116,790 \\ 43.8 \% \end{gathered}$ | 700,651 | $\begin{gathered} 269,479 \\ 38.5 \% \end{gathered}$ |
| MARKETING, GENERAL AND ADMINISTRATIVE EXPENSES |  | $(116,889)$ |  | $(111,293)$ |  | $(123,381)$ |  | $(122,321)$ |  | $(473,883)$ |
| STORE PRE-OPERATING COSTS ${ }^{(2)}$ |  | $(14,404)$ |  | $(15,370)$ | - | $(10,730)$ |  | $(7,925)$ |  | $(48,429)$ |
| ALL OTHER NET ${ }^{(3)}$ | - | $(46,718)$ |  | $(46,330)$ |  | $(51,818)$ | - | $(39,582)$ | - | $(184,447)$ |
| TOTAL | \$921,218 | (\$28,945) | \$951,407 | \$25,006 | \$1,169,649 | \$133,345 | \$1,468,531 | \$252,234 | \$4,510,805 | \$381,640 |

[^5]
[^0]:    ${ }^{(1)}$ Represents sales for the week ending February 4th, 2012
    ${ }^{\text {(2) }}$ Represents the impact of converting prior year sales at current year rates
    ${ }^{(3)}$ New stores, net of closures; plus net effect of third party sell-off revenue

[^1]:    * Operating Income is reported on a non-GAAP basis and excludes the charges on page 7.
    ${ }^{(1)}$ Operating Income for U.S. Stores and International Stores is reported on an aggregate four-wall basis, and excludes store pre-opening costs. Also includes third party sell-off of excess merchandise.

[^2]:    From Continuing Operations

[^3]:    ${ }^{1)}$ GAAP figures reflect the cost method of accounting for inventory
    ${ }^{\text {2) }}$ The store-related asset impairment charges relate to stores whose asset carrying value exceeded the fair value. For the fourteen week period ended February 2 , 2013, the charge was associated with one Abercrombie \& Fitch, three abercrombie kids, 12 Hollister and one Gilly Hicks store.
    ${ }^{\text {(3) }}$ Non-GAAP figures reflect the charges noted above and reflected under the cost method of accounting for inventory.
    ${ }^{4)}$ For the fourteen week period ended February 2, 2013, the effect of change relates to the Company's change from the retail method of accounting for inventory to the cost method during the fourth quarter of Fiscal 2012.
    ${ }^{\text {(5) }}$ Non-GAAP figures reflect the charges noted above and reflected under the retail method of accounting for inventory.

[^4]:    ${ }^{(1)}$ GAAP figures reflect the cost method of accounting for inventory.
    ${ }^{(2)}$ The store-related asset impairment charges relate to stores whose asset carrying value exceeded the fair value. For the fifty-three week period ended February 2,2013 , the charge was associated with one Abercrombie \& Fitch, three abercrombie kids, 12 Hollister and one Gilly Hicks stores.
    ${ }^{(3)}$ Non-GAAP figures reflect the charges noted above and reflected under the cost method of accounting for inventory.
    ${ }^{\text {(4) }}$ For the fifty-three week period ended February 2, 2013, the effect of change relates to the Company's change from the retail method of accounting for inventory to the cost method during the fourth quarter of Fiscal 2012
    ${ }^{(5)}$ Non-GAAP figures reflect the charges noted above and reflected under the retail method of accounting for inventory

[^5]:    Operating Income is reported on a non-GAAP basis and excludes the charges on page 7 .
    ${ }^{(1)}$ Operating Income for U.S. Stores and International Stores is reported on an aggregate four-wall basis, and excludes pre-opening costs. Also includes third party sell-off of excess merchandise.
    ${ }^{(2)}$ Store Pre-Opening Costs include pre-opening rent, payroll, travel and other expenses.
    ${ }^{(3)}$ All Other includes Store Management \& Support, DC and Other Expenses, net of Other Income.

