# EST. 1892 <br> Abercrombie \& Fitch NEW YORK 

## Investor Presentation

## 2010 Third Quarter

## SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995

A\&F cautions that any forward-looking statements (as such term is defined in the Private Securities Litigation Reform Act of 1995) contained in this presentation or made by management of A\&F involve risks and uncertainties and are subject to change based on various important factors, many of which may be beyond the Company's control. Words such as "estimate," "project," "plan," "believe," "expect," "anticipate," "intend," and similar expressions may identify forward-looking statements. The factors included in the disclosure under the heading " FORWARD-LOOKING STATEMENTS AND RISK FACTORS" in "ITEM 1A. RISK FACTORS" of A\&F's Annual Report on Form 10-K for the fiscal year ended January 30, 2010, and Quarterly Reports on Form 10-Q for the fiscal quarters ended May 1 and July 31, 2010, in some cases have affected and in the future could affect the Company's financial performance and could cause actual results for the 2010 fiscal year and beyond to differ materially from those expressed or implied in any of the forward-looking statements included in this presentation or otherwise made by management.

## OTHER INFORMATION

All dollar amounts are in \$000's unless otherwise stated. Sub-totals and totals may not foot due to rounding. After-tax operating results of Ruehl for 2009 and prior periods are included in discontinued operations.

## Q3 P\&L Summary

|  | Unaudited |  |  | Unaudited |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | $\begin{gathered} \text { \% of } \\ \text { Net Sales } \end{gathered}$ |  | 009 | $\begin{gathered} \text { \% of } \\ \text { Net Sales } \end{gathered}$ |
| Net Sales | \$ | 885,778 | 100.0\% | \$ | 753,684 | 100.0\% |
| Cost of Goods Sold |  | 321,346 | 36.3\% |  | 270,597 | 35.9\% |
| Gross Profit |  | 564,432 | 63.7\% |  | 483,087 | 64.1\% |
| Operating Expense |  | 487,747 | 55.1\% |  | 437,229 | 58.0\% |
| Other Operating Income, Net |  | $(1,692)$ | -0.2\% |  | $(1,609)$ | -0.2\% |
| Operating Income |  | 78,377 | 8.8\% |  | 47,467 | 6.3\% |
| Net Interest Expense |  | 671 | 0.1\% |  | 461 | 0.1\% |
| Income from Continuing Operations Before Taxes |  | 71,706 | 8.8\% |  | 47,005 | 6.2\% |
| Tax Expense (Benefit) for Continuing Operations* |  | 27,666 | 3.1\% |  | $(2,217)$ | -0.3\% |
| Net Income from Continuing Operations |  | 50,040 | 5.6\% |  | 49,222 | 6.5\% |
| Net Loss from Discontinued Operations |  | - | 0.0\% |  | $(10,439)$ | -1.4\% |
| Net Income | \$ | 50,040 | 5.6\% | \$ | 38,784 | 5.1\% |

* The 2009 tax rate was a benefit of $4.7 \%$ and included an $\$ 18.6$ million benefit associated with a true-up in the year-to-date tax rate



## Year-to-Date P\&L Summary

|  | Unaudited |  |  | Unaudited |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2010 | \% of Net Sales |  | 2009 | \% of Net Sales |
| Net Sales | \$ | 2,319,381 | 100.0\% | \$ | 1,992,635 | 100.0\% |
| Cost of Goods Sold |  | 838,186 | 36.1\% |  | 703,579 | 35.3\% |
| Gross Profit |  | 1,481,195 | 63.9\% |  | 1,289,055 | 64.7\% |
| Operating Expense* |  | 1,398,477 | 60.3\% |  | 1,272,846 | 63.9\% |
| Other Operating Income, Net |  | $(4,507)$ | -0.2\% |  | $(6,266)$ | -0.3\% |
| Operating Income |  | 87,225 | 3.8\% |  | 22,476 | 1.1\% |
| Net Interest Expense (Income) |  | 2,303 | 0.1\% |  | $(2,691)$ | -0.1\% |
| Income from Continuing Operations Before Taxes |  | 84,922 | 3.7\% |  | 25,167 | 1.3\% |
| Tax Expense for Continuing Operations |  | 27,232 | 1.2\% |  | 7,239 | 0.4\% |
| Net Income from Continuing Operations |  | 57,690 | 2.5\% |  | 17,927 | 0.9\% |
| Net Loss from Discontinued Operations |  | - | 0.0\% |  | $(65,131)$ | -3.3\% |
| Net Income (Loss) | \$ | 57,690 | 2.5\% | \$ | $(47,204)$ | -2.4\% |

* 2010 includes a non-cash pre-tax asset impairment charge of $\$ 2.2$ million ( $0.1 \%$ of net sales) associated with expected store closures


## Sales Analysis Versus Prior Year

|  | Q3 |  | Year-to-Date |
| :---: | :---: | :---: | :---: |
| Total Sales | + $18 \%$ | Total Sales | + $16 \%$ |
| Comparable Store Sales | + 7\% | Comparable Store Sales | + 5\% |
| DTC Net Merchandise Sales | + $32 \%$ | DTC Net Merchandise Sales | + 40\% |
| Total Domestic Sales | + 8\% | Total Domestic Sales | + 7\% |
| Total International Sales | + 87\% | Total International Sales | + 90\% |
| Transactions Per Average Store | + $17 \%$ | Transactions Per Average Store | + $17 \%$ |
| Average Transaction Value | - 1\% | Average Transaction Value | - 3\% |
| Average Unit Retail Sold | - 11\% | Average Unit Retail Sold | - 12\% |
| Sales Mix |  | Sales Mix |  |
|  |  |  |  |
| A\&F | a\&f | $\mathrm{GH} \quad 1 \quad \mathrm{HCo}$. |  |

## Gross Margin

|  | $\frac{2010}{}$ |  | 2009 |  |
| :--- | :---: | :---: | :---: | :---: |
| Q3 | $63.7 \%$ | $64.1 \%$ |  | $(40)$ |
| YTD | $63.9 \%$ | $64.7 \%$ |  | $(80)$ |

(1) Rounded based on reported percentages


A\&F | a\&f | GH | HCO.

## Operating Expense

|  | \% of |  | \% of |  |
| :---: | :---: | :---: | :---: | :---: |
| 2010 | Net Sales | 2009 | Net Sales | $\triangle \operatorname{bps}(4)$ |

Third Quarter

| Store Occupancy (1) | \$ | 165,077 | 18.6\% | \$ | 159,111 | 21.1\% | (250) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All Other (3) |  | 220,058 | 24.8\% |  | 190,252 | 25.2\% | (40) |
| Stores and Distribution |  | 385,135 | 43.5\% |  | 349,362 | 46.4\% | (290) |
| Marketing, General \& Administrative |  | 102,612 | 11.6\% |  | 87,867 | 11.7\% | (10) |
| TOTAL | \$ | 487,747 | 55.1\% | \$ | 437,229 | 58.0\% | (290) |
| Year-To-Date |  |  |  |  |  |  |  |
| Store Occupancy (1)(2) | \$ | 485,537 | 20.9\% | \$ | 468,481 | 23.5\% | (260) |
| All Other (3) |  | 618,489 | 26.7\% |  | 543,487 | 27.3\% | (60) |
| Stores and Distribution |  | 1,104,027 | 47.6\% |  | 1,011,968 | 50.8\% | (320) |
| Marketing, General \& Administrative |  | 294,450 | 12.7\% |  | 260,878 | 13.1\% | (40) |
| TOTAL | \$ | 1,398,471 | 60.3\% |  | 1,272,846 | 63.9\% | (360) |

(1) Includes rent, other landlord charges, utilities, depreciation and other occupancy expense
(2) 2010 includes a non-cash pre-tax asset impairment charge of $\$ 2.2$ million ( $0.1 \%$ of net sales YTD) associated with expected store closures
${ }^{(3)}$ Includes selling payroll, store management and support, other store expense, DTC, and distribution center costs
(4) Rounded based on reported percentages

A\&F | a\&f | GH | HCo.

## Inventory Days On Hand Excluding In-Transit



Q3 ending inventory, less in-transit, divided by trailing quarter average daily COGS


## Liquidity and Capex

|  | October 30, 2010 | October 31, 2009 |
| :---: | :---: | :---: |
| Cash and Cash Equivalents | \$618 million | \$467 million |
| Credit Agreement: |  |  |
| Borrowings | \$57 million | \$51 million |
| Outstanding Letters of Credit | \$11 million | \$45 million |
|  | 2010 Projected | 2009 Actual |
| Full Year Capital Expenditures | ~ \$190 million | \$176 million |
| Store Related IT, Home Office, DC | ~ $\$ 140$ million <br> ~ $\$ 50$ million | \$137 million \$39 million |
| A\&F | GH |  |
|  | 9 |  |

## Share Repurchases

|  | Shares | Cost |  | Average Cost |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Third Quarter Repurchases | 669,100 | \$ | 29,207 | \$ | 43.65 |
| Year-To-Date Repurchases | 669,100 | \$ | 29,207 | \$ | 43.65 |
| Remaining authorized for repurchase as of quarter end | 10,671,800 |  |  |  |  |



## Q4 Outlook

Gross Margin

- Similar erosion to Q3 2010

Store Occupancy

- High $\$ 160$ millions, excluding store closure costs and potential impairments

All Other Stores and Distribution

- Modest leverage benefit versus last year

Marketing, General \& Administrative Expense

- Slightly above Q3 2010 dollars


Tax Rate

- Full year effective tax rate estimated at $35 \%$
A\&F | a\&f | GH | HCo.


## Confirmed Flagship Openings



## International Store Openings - Cumulative

|  |  |  | Projected |  |
| :--- | :---: | :---: | :---: | :---: |
|  | 2007 | 2008 | 2009 | 2010 |
| A\&F |  |  |  |  |
| Flagship | 1 | 1 | 3 | 5 |
| Other | 3 | 3 | 3 | 4 |
| Hollister |  |  |  |  |
| Canada |  | 6 | 6 | 9 |
| UK |  | 3 | 10 | 19 |
| Germany |  |  | 1 | 4 |
| Italy |  |  | 1 | 3 |
| Spain |  |  | 4 | 4 |
| Kids |  |  |  | 3 |
| Gilly Hicks |  |  |  |  |
| TOTAL |  |  |  |  |

## Appendix: EPS (Unaudited)

| Q3 |  | Year-To-Date |  |
| :---: | :---: | :---: | :---: |
| 2010 | $2009 *$ | 2010 |  |

Net Income Per Share from Continuing Operations
Basic

| $\$$ | 0.57 | $\$$ | 0.56 |  | $\$$ | 0.65 | $\$$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $\$$ | 0.56 | $\$$ | 0.55 |  | $\$$ | 0.64 | $\$$ |

Net Loss Per Share from Discontinued Operations
Basic
Diluted

| $\$$ | - | $\$(0.12)$ | $\$$ | - | $(0.74)$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| $\$$ | - | $\$(0.12)$ | $\$$ | $-\$(0.74)$ |  |

Net Income (Loss) Per Share
Basic
Diluted

| $\$$ | 0.57 | $\$$ | 0.44 | $\$$ | 0.65 | $\$$ | $(0.54)$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $\$$ | 0.56 | $\$$ | 0.44 | $\$$ | 0.64 | $\$$ | $(0.54)$ |

Weighted-Average Shares Outstanding
Basic

| 88,236 | 87,943 | 88,184 | 87,839 |
| :--- | :--- | :--- | :--- |
| 90,069 | 88,730 | 89,731 | 87,839 |

* The Q3 2009 tax rate included a benefit of $\$ 0.21$ per basic and diluted share associated with the true-up in the year-to-date tax rate


## Appendix: Q3 Store Count Activity

| ALL BRANDS* |  |  |  |  |  |
| :--- | :---: | :---: | ---: | ---: | ---: |
|  | Total | US | Canada | Europe | Asia |
|  | 1,098 | 1,067 | 12 | 18 | 1 |
| Start of Q3 | 10 | 3 | 3 | 4 |  |
| Openings | (2) | (2) |  |  |  |
| Closings | 1,106 | 1,068 | 15 | 22 | 1 |
| End of Q3 |  |  |  |  |  |


| abercrombie kids |  |  |  |  |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  | Cotal | US | Canada | Europe | Asia |
|  | 206 | 202 | 3 | 1 | - |  |  |  |  |  |  |  |
| Start of Q3 | 1 | 1 |  |  |  |  |  |  |  |  |  |  |
| Openings | 1 | (2) |  |  |  |  |  |  |  |  |  |  |
| Closings | 205 | 201 | 3 | 1 | - |  |  |  |  |  |  |  |
| End of Q3 |  |  |  |  |  |  |  |  |  |  |  |  |


| A\&F |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Total | US | Canada | Europe | Asia |  |
|  | 345 | 339 | 3 | 2 | 1 |  |
| Start of Q3 | 2 | 1 | 1 |  |  |  |
| Openings <br> Closings | 347 | 340 | 4 | 2 | 1 |  |
| End of Q3 |  |  |  |  |  |  |


| Hollister $\mathbf{C}$ 0. |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Total | US | Canada | Europe | Asia |
|  | 530 | 509 | 6 | 15 | - |
| Start of Q3 | 7 | 1 | 2 | 4 |  |
| Openings |  |  |  |  | 19 |
| Closings |  |  |  |  |  |
| End of Q3 | 537 | 510 | 8 |  |  |

* End of Q3 includes 17 Gilly Hicks stores



## Appendix: Year-To-Date Store Count Activity

| ALL BRANDS* |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Total | US | Canada | Europe | Asia |
|  | 1,096 | 1,068 | 12 | 15 | 1 |
| Start of 2010 | 23 | 13 | 3 | 7 |  |
| Openings | $1,13)$ | $(13)$ |  |  |  |
| Closings | 1,068 | 15 | 22 | 1 |  |
| End of Q3 | 1,106 | 10 |  |  |  |


| abercrombie kids |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |
|  | Total | US | Canada | Europe | Asia |
|  | 209 | 205 | 3 | 1 | - |
| Start of 2010 | 3 | 3 |  |  |  |
| Openings | (7) | (7) |  |  |  |
| Closings | 205 | 201 | 3 | 1 | - |
| End of Q3 |  |  |  |  |  |


| A\&F |  |  |  |  |  |
| :--- | :---: | :---: | ---: | ---: | ---: |
|  | Total | US | Canada | Europe | Asia |
|  | 346 | 340 | 3 | 2 | 1 |
| Start of 2010 | 6 | 5 | 1 |  |  |
| Openings | $(5)$ | $(5)$ |  |  | 1 |
| Closings | 347 | 340 | 4 | 2 | 1 |
| End of Q3 |  |  |  |  |  |


| Hollister Co. |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Total | US | Canada | Europe | Asia |
|  | 525 | 507 | 6 | 12 | - |
| Start of 2010 | 13 | 4 | 2 | 7 |  |
| Openings | $(1)$ | (1) |  |  |  |
| Closings | 537 | 510 | 8 | 19 | - |
| End of Q3 |  |  |  |  |  |

* End of Q3 includes 17 Gilly Hicks stores


