Abercrombie \& Fitch

NEW YORK

## INVESTOR PRESENTATION

2017 FOURTH QUARTER

## SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995

A\&F cautions that any forward-looking statements (as such term is defined in the Private Securities Litigation Reform Act of 1995) contained in this presentation or made by management or spokespeople of A\&F involve risks and uncertainties and are subject to change based on various important factors, many of which may be beyond the company's control. Words such as "estimate," "project," "plan," "believe," "expect," "anticipate," "intend," and similar expressions may identify forward-looking statements. Except as may be required by applicable law, we assume no obligation to publicly update or revise our forward-looking statements. The factors disclosed in "ITEM 1A. RISK FACTORS" of A\&F's Annual Report on Form 10-K for the fiscal year ended January 28, 2017 and in A\&F's subsequently filed quarterly reports on Form 10-Q, in some cases have affected, and in the future could affect, the company's financial performance and could cause actual results for the 2017 Fiscal year and beyond to differ materially from those expressed or implied in any of the forwardlooking statements included in this presentation or otherwise made by management.

## OTHER INFORMATION

The following presentation includes certain adjusted non-GAAP financial measures. Additional details about non-GAAP financial measures and a reconciliation of GAAP financial measures to non-GAAP financial measures is included in the news release issued by the company on March 7, 2018, which is available in the "Investors" section of the Company's website, located at www.abercrombie.com. As used in the presentation, "GAAP" refers to accounting principles generally accepted in the United States of America.

All dollar and share amounts are in 000 's unless otherwise stated. Sub-totals and totals may not foot due to rounding.
Net income (loss) and net income (loss) per share financial measures included herein are attributable to Abercrombie \& Fitch Co., excluding net income attributable to noncontrolling interests.

The following presentation includes results for the fourteen and fifty-three week periods ended February 3, 2018 compared to the thirteen and fifty-two week periods ended January 28, 2017.

Q4 P\&L SUMMARY

|  | 2017 | \% OF NET SALES | 2016 | \% OF NET SALES |
| :--- | :---: | :---: | :---: | :---: |
| NET SALES | $\$ 1,193,158$ | $100.0 \%$ | $\$ 1,036,363$ | $100.0 \%$ |
| GROSS PROFIT | 697,395 | $58.4 \%$ | 615,001 | $59.3 \%$ |
| OPERATING EXPENSE | 569,438 | $47.7 \%$ | 563,119 | $54.3 \%$ |
| OTHER OPERATING INCOME, NET | $(12,383)$ | $(1.0) \%$ | $(9,377)$ | $(0.9) \%$ |
| OPERATING INCOME | 140,340 | $11.8 \%$ | 61,259 | $5.9 \%$ |
| INTEREST EXPENSE, NET | 4,109 | $0.3 \%$ | 4,810 | $0.5 \%$ |
| INCOME BEFORE TAXES | 136,231 | $11.4 \%$ | 56,449 | $5.4 \%$ |
| TAX EXPENSE | 60,698 | $5.1 \%$ | 6,344 | $0.6 \%$ |
| NET INCOME | $\$ 74,210$ | $6.2 \%$ | $\$ 48,791$ | $4.7 \%$ |
|  |  |  |  |  |
| NET INCOME PER SHARE |  |  | $\$ 0.72$ |  |
| BASIC | $\$ 1.08$ |  | $\$ 0.71$ |  |
| DILUTED | $\$ 1.05$ |  | 67,970 |  |
| WEIGHTED-AVERAGE SHARES |  |  | 68,299 |  |
| OUTSTANDING | 70,357 |  |  |  |
| BASIC |  |  |  |  |
| DILUTED |  |  |  |  |

## Q4 ADJUSTED P\&L SUMMARY*

|  | $\mathbf{2 0 1 7}$ | \% OF NET SALES | 2016 | \% OF NET SALES |
| :--- | :---: | :---: | :---: | :---: |
| NET SALES | $\$ 1,193,158$ | $100.0 \%$ | $\$ 1,036,363$ | $100.0 \%$ |
| GROSS PROFIT | 697,395 | $58.4 \%$ | 615,001 | $59.3 \%$ |
| OPERATING EXPENSE | 561,392 | $47.1 \%$ | 563,119 | $54.3 \%$ |
| OTHER OPERATING INCOME, NET | $(12,383)$ | $(1.0) \%$ | $(9,377)$ | $(0.9) \%$ |
| OPERATING INCOME | 148,386 | $12.4 \%$ | 61,259 | $5.9 \%$ |
| INTEREST EXPENSE, NET | 4,109 | $0.3 \%$ | 4,810 | $0.5 \%$ |
| INCOME BEFORE TAXES | 144,277 | $12.1 \%$ | 56,449 | $5.4 \%$ |
| TAX EXPENSE | 45,791 | $3.8 \%$ | 4,212 | $0.4 \%$ |
| NET INCOME | $\$ 97,163$ | $8.1 \%$ | $\$ 50,923$ | $4.9 \%$ |
|  |  |  |  |  |
| NET INCOME PER SHARE | $\$ 1.42$ |  |  |  |
| BASIC | $\$ 1.38$ |  | $\$ 0.75$ |  |
| DILUTED |  |  |  |  |
| WEIGHTED-AVERAGE SHARES | 68,523 |  | 67,970 |  |
| OUTSTANDING | 70,357 |  | 68,299 |  |
| BASIC |  |  |  |  |

## FULL YEAR P\&L SUMMARY

|  | 2017 | \% OF NET SALES | 2016 | \% OF NET SALES |
| :---: | :---: | :---: | :---: | :---: |
| NET SALES | \$3,492,690 | 100.0\% | \$3,326,740 | 100.0\% |
| GROSS PROFIT | 2,083,842 | 59.7\% | 2,028,568 | 61.0\% |
| OPERATING EXPENSE | 2,028,730 | 58.1\% | 2,039,592 | 61.3\% |
| OTHER OPERATING INCOME, NET | $(16,938)$ | (0.5)\% | $(26,212)$ | (0.8)\% |
| OPERATING INCOME | 72,050 | 2.1\% | 15,188 | 0.5\% |
| INTEREST EXPENSE, NET | 16,889 | 0.5\% | 18,666 | 0.6\% |
| INCOME (LOSS) BEFORE TAXES | 55,161 | 1.6\% | $(3,478)$ | (0.1)\% |
| taX EXPENSE (BENEFIT) | 44,636 | 1.3\% | $(11,196)$ | (0.3)\% |
| NET INCOME | \$7,094 | 0.2\% | \$3,956 | 0.1\% |
| NET INCOME PER SHARE |  |  |  |  |
| BASIC | \$0.10 |  | \$0.06 |  |
| DILUTED | \$0.10 |  | \$0.06 |  |
| Weighted-average shares OUTSTANDING |  |  |  |  |
| BASIC | 68,391 |  | 67,878 |  |
| diluted | 69,403 |  | 68,284 |  |

## FULL YEAR ADJUSTED P\&L SUMMARY*

|  | 2017 | \% OF NET SALES | 2016 | \% OF NET SALES |
| :--- | :---: | :---: | :---: | :---: |
| NET SALES | $\$ 3,492,690$ | $100.0 \%$ | $\$ 3,326,740$ | $100.0 \%$ |
| GROSS PROFIT | $2,083,842$ | $59.7 \%$ | $2,028,568$ | $61.0 \%$ |
| OPERATING EXPENSE | $1,999,999$ | $57.3 \%$ | $2,039,236$ | $61.3 \%$ |
| OTHER OPERATING INCOME, NET | $(16,938)$ | $(0.5) \%$ | $(13,930)$ | $10.4) \%$ |
| OPERATING INCOME | 100,781 | $2.9 \%$ | 3,262 | $0.1 \%$ |
| INTEREST EXPENSE, NET | 16,889 | $0.5 \%$ | 18,666 | $0.6 \%$ |
| INCOME (LOSS) BEFORE TAXES | 83,892 | $2.4 \%$ | $(15,404)$ | $(0.5) \%$ |
| TAX EXPENSE (BENEFIT) | 35,456 | $1.0 \%$ | $(15,096)$ | $(0.5) \%$ |
| NET INCOME (LOSS) | $\$ 45,005$ | $1.3 \%$ | $\$(4,070)$ | $10.1) \%$ |
|  |  |  |  |  |
| NET INCOME (LOSS) PER SHARE |  |  |  |  |
| BASIC | $\$ 0.66$ |  | $\$(0.06)$ |  |
| DILUTED | $\$ 0.65$ |  | $\$(0.06)$ |  |
| WEICHTED-AVERAGE SHARES |  |  |  |  |
| OUTSTANDING |  |  | 67,878 |  |
| BASIC | 68,391 |  | 67,878 |  |

## EXCLUDED ITEMS

| 2017 | $\mathbf{Q 1}$ | $\mathbf{Q 2}$ | $\mathbf{Q 3}$ | $\mathbf{Q 4}$ | FULL YEAR |
| :--- | :---: | :---: | :---: | :---: | :---: |
| LEGAL CHARGES | $\$-$ | $\$-$ | $\$ 11,070$ | $\$ 4,000$ | $\$ 15,070$ |
| ASSET IMPAIRMENT | - | 6,135 | 3,480 | 4,046 | 13,661 |
| PRE-TAX EXCLUDED ITEMS | - | 6,135 | 14,550 | 8,046 | 28,731 |
| TAX EFFECT ${ }^{(1)}$ | - | $(1,610)$ | $(4,117)$ | $(5,029)$ | $(10,756)$ |
| TAX CUTS AND JOBS ACT OF 2017 CHARGES | - | - | - | 19,936 | 19,936 |
| TOTAL EXCLUDED ITEMS | $\$-$ | $\$ 4,525$ | $\$ 10,433$ | $\$ 22,953$ | $\$ 37,911$ |


| 2016 | $\mathbf{Q 1}$ | $\mathbf{Q 2}$ | $\mathbf{Q 3}$ | $\mathbf{Q 4}{ }^{(2)}$ | FULL YEAR |
| :--- | :---: | :---: | :---: | :---: | :---: |
| CLAIMS SETTLEMENT BENEFITS | $\$-$ | $\$(12,282)$ | $\$-$ | $\$-$ | $\$(12,282)$ |
| ASSET IMPAIRMENT | - | 6,356 | - | - | 6,356 |
| INDEMNIFICATION RECOVERY | - | - | $(6,000)$ | - | $(6,000)$ |
| PRE-TAX EXCLUDED ITEMS | - | $(5,926)$ | $(6,000)$ | - | $(11,926)$ |
| TAX EFFECT ${ }^{(1)}$ | - | 2,247 | $(479)$ | 2,132 | 3,900 |
| TOTAL EXCLUDED ITEMS | $\$-$ | $\$(3,679)$ | $\$(6,479)$ | $\$ 2,132$ | $\$(8,026)$ |

[^0]
## 2017 COMPARABLE SALES*

|  | Q1 | Q2 | Q3 | Q4 | FULL YEAR |
| :--- | :---: | :---: | :---: | :---: | :---: |
| TOTAL COMPANY | $(3) \%$ | $(1) \%$ | $4 \%$ | $9 \%$ | $3 \%$ |
| BRAND: |  |  |  |  |  |
| HOLLISTER | $3 \%$ | $5 \%$ | $8 \%$ | $11 \%$ | $8 \%$ |
| ABERCROMBIE | (1) | $(10) \%$ | $(7) \%$ | $(2) \%$ | $5 \%$ |
| GEOGRAPHY: |  |  |  |  |  |
| UNITED STATES | (3)\% | $0 \%$ | $6 \%$ | $11 \%$ | $4 \%$ |
| INTERNATIONAL | (2)\% | (1)\% | $0 \%$ | $5 \%$ | $1 \%$ |

## COMPARABLE SALES TREND BY BRAND*



[^1] February 3, 2018 are compared to the 14 weeks ended February 4, 2017.

## 2017 SALES MIX*

|  | Q4 | FULL YEAR |
| :--- | :---: | :---: | :---: | :---: | :---: |

## Q4 ADJUSTED OPERATING EXPENSE

|  | 2017 * | \% OF NET SALES | 2016 | \% OF NET SALES | $\boldsymbol{\Delta}$ bps ${ }^{(3)}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| STORE OCCUPANCY ${ }^{(1)}$ | $\$ 165,432$ | $13.9 \%$ | $\$ 188,199$ | $18.2 \%$ | $(430)$ |
| ALL OTHER ${ }^{(2)}$ | 271,825 | $22.8 \%$ | 251,617 | $24.3 \%$ | $(150)$ |
| STORES AND DISTRIBUTION | 437,257 | $36.6 \%$ | 439,816 | $42.4 \%$ | $(580)$ |
|  <br> ADMINISTRATIVE | 124,135 | $10.4 \%$ | 121,729 | $11.7 \%$ | $(130)$ |
| ASSET IMPAIRMENT | - | $-\%$ | 1,574 | $0.2 \%$ | $(20)$ |
| OTHER OPERATING INCOME, NET | $(12,383)$ | $(1.0) \%$ | $(9,377)$ | $(0.9) \%$ | $(10)$ |
| TOTAL | $\$ 549,009$ | $46.0 \%$ | $\$ 553,742$ | $53.4 \%$ | $(740)$ |

[^2]
## FULL YEAR ADJUSTED OPERATING EXPENSE*

|  | 2017 | \% OF NET SALES | $\mathbf{2 0 1 6}$ | \% OF NET SALES | $\Delta$ bps $^{(3)}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| STORE OCCUPANCY ${ }^{(1)}$ | $\$ 659,989$ | $18.9 \%$ | $\$ 708,243$ | $21.3 \%$ | $(240)$ |
| ALL OTHER $^{(2)}$ | 882,436 | $25.3 \%$ | 870,217 | $26.2 \%$ | $(90)$ |
| STORES AND DISTRIBUTION | $1,542,425$ | $44.2 \%$ | $1,578,460$ | $47.4 \%$ | $(320)$ |
|  <br> ADMINISTRATIVE | 456,844 | $13.1 \%$ | 459,202 | $13.8 \%$ | $(70)$ |
| ASSET IMPAIRMENT | 730 | $-\%$ | 1,574 | $-\%$ | - |
| OTHER OPERATING INCOME, NET | $(16,938)$ | $(0.5) \%$ | $(13,930)$ | $(0.4) \%$ | $(10)$ |
| TOTAL | $\$ 1,983,061$ | $56.8 \%$ | $\$ 2,025,306$ | $60.9 \%$ | $(410)$ |

[^3]
## Q4 STORE OPENINGS

|  | BRAND | CENTER | CITY | DATE |
| :---: | :---: | :---: | :---: | :---: |
|  | kids <br> Hollister <br> Hollister | Baybrook <br> Kings Plaza <br> Sawgrass Mills | Friendswood, TX <br> Brooklyn, NY <br> Sunrise, FL | 11/11/2017 <br> 11/17/2017 <br> 11/18/2017 |
|  | A\&F | Harbour City | Hong Kong | 12/1/2017 |

## Q4 STORE COUNT ACTIVITY

| ALL BRANDS | TOTAL | UNITED <br> STATES | CANADA | EUROPE | ASIA | MIDDLE <br> EAST |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| START OF Q4 2017 | 889 | 700 | 18 | 117 | 46 | 8 |
| OPENINGS | 4 | 3 | - | - | 1 | - |
| CLOSINGS | $(25)$ | $(24)$ | - | - | $(1)$ | - |
| END OF Q4 2017 | 868 | 679 | 18 | 117 | 46 | 8 |

HOLLISTER ${ }^{(1)}$

| START OF Q4 2017 | 541 | 396 | 11 | 100 | 29 | 5 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENINGS | 2 | 2 | - | - | - | - |
| CLOSINGS | $(5)$ | $(4)$ | - | - | $(1)$ | - |
| END OF Q4 2017 | 538 | 394 | 11 | 100 | 28 | 5 |

ABERCROMBIE ${ }^{(2)}$

| START OF Q4 2017 | 348 | 304 | 7 | 17 | 17 | 3 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENINGS | 2 | 1 | - | - | 1 | - |
| CLOSINGS | $(20)$ | $(20)$ | - | - | - | - |
| END OF Q4 2017 | 330 | 285 | 7 | 17 | 18 | 3 |

[^4]
## 2018 OUTLOOK

FOR FISCAL 2018, THE COMPANY EXPECTS:

- COMPARABLE SALES TO BE UP LOW-SINGLE DIGITS
- NET SALES TO BE UP LOW-SINGLE DIGITS, WITH BENEFITS FROM CHANGES IN FOREIGN CURRENCY EXCHANGE RATES LARGELY OFFSET BY THE ADVERSE IMPACT FROM THE LOSS OF FISCAL 2017'S ADDITIONAL WEEK
- CHANGES IN FOREIGN CURRENCY EXCHANGE RATES TO BENEFIT NET SALES BY APPROXIMATELY \$50 MILLION AND OPERATING INCOME BY APPROXIMATELY \$15 MILLION, NET OF HEDGING
- A GROSS PROFIT RATE UP SLIGHTLY FROM THE FISCAL 2017 RATE OF 59.7\%, WITH SOME CONTINUING PRESSURE IN THE FIRST QUARTER
- OPERATING EXPENSES, EXCLUDING OTHER OPERATING INCOME, TO BE UP APPROXIMATELY $1 \%$ FROM FISCAL 2017 ADJUSTED NON-GAAP OPERATING EXPENSE OF \$2 BILLION, RESULTING IN EXPENSE LEVERAGE, WHILE SUPPORTING SIGNIFICANT INCREMENTAL INVESTMENTS IN STRATEGIC INITIATIVES
- OTHER OPERATING INCOME TO NOT BE SIGNIFICANT, INCLUDING AS A RESULT OF GIFT CARD BREAKAGE NOW BEING RECOGNIZED WITHIN NET SALES DUE TO THE ADOPTION OF THE NEW REVENUE RECOGNITION ACCOUNTING STANDARDS
- AWEIGHTED AVERAGE DILUTED SHARE COUNT OF APPROXIMATELY 71 MILLION SHARES, EXCLUDING THE EFFECT OF POTENTIAL SHARE BUYBACKS

THE COMPANY ESTIMATES ITS CORE TAX RATE TO BE IN THE MID TO HIGH 2OS BASED ON THE ACT. HOWEVER, FOR FISCAL 2018, THE COMPANY EXPECTS TO INCUR DISCRETE NON-CASH INCOME TAX CHARGES OF APPROXIMATELY \$10 MILLION RELATED TO SHAREbased compensation accounting standards that went into effect in fiscal 2017. AS A result, the company expects THE FULL YEAR EFFECTIVE TAX RATE TO BE IN THE MID-TO-HIGH 3OS. FOR THE FIRST QUARTER, THE COMPANY EXPECTS THE effective tax rate to be in the Low-double digits to low teens, reflecting approximately \$9 million of the discrete NON-CASH INCOME TAX CHARGES RELATED TO SHARE-BASED COMPENSATION.

FULL YEAR CAPITAL EXPENDITURES TO BE APPROXIMATELY \$130 MILLION

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NEW YORK


[^0]:    ${ }^{(1)}$ The tax effect of excluded items is the difference between the tax provision calculation on a GAAP basis and an adjusted non-GAAP basis.
    ${ }^{(2)}$ Excluded Items consist of the impact of prior quarters' excluded items on the adjusted non-GAAP tax provision.

[^1]:    * Comparable sales are calculated on a constant currency basis and excludes revenue other than store and online sales. Comparable sales for the 14-week fourth quarter ended

[^2]:    * Q4 Adjusted Operating Expense for the current period is presented on an adjusted non-GAAP basis, and excludes the effect of certain items set out on page 7
    ${ }^{(1)}$ Includes rent, other landlord charges, utilities, depreciation and other occupancy expense.
    ${ }^{(2)}$ Includes selling payroll, store management and support, other store expense, direct-to-consumer expense and distribution center costs.
    ${ }^{(3)}$ Rounded based on reported percentages.

[^3]:    * Full Year Adjusted Operating Expense for the current and prior periods is presented on an adjusted non-GAAP basis, and excludes the effect of certain items set out on page 7.
    ${ }^{(1)}$ Includes rent, other landlord charges, utilities, depreciation and other occupancy expense.
    ${ }^{(2)}$ Includes selling payroll, store management and support, other store expense, direct-to-consumer expense and distribution center costs.
    ${ }^{(3)}$ Rounded based on reported percentages.

[^4]:    ${ }^{(1)}$ Excludes five international franchise stores as of February 3, 2018 and October 28, 2017.
    ${ }^{(2)}$ Abercrombie includes the company's Abercrombie \& Fitch and abercrombie kids brands. Locations with abercrombie kids carveouts within Abercrombie \&
    Fitch stores are represented as a single store count. Excludes four international franchise store as of February 3, 2018 and October 28, 2017.

