## Abercrombie \& Fitch Co.

## Condensed Consolidated Statements of Operations

## (in thousands, except per share data)

(Unaudited)

|  | Thirteen Weeks Ended |  |  | Thirteen Weeks Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | May 1, 2021 |  | \% of Net Sales | May 2, 2020 |  | \% of Net Sales |
| Net sales | \$ | 781,405 | 100.0 \% | \$ | 485,359 | 100.0 \% |
| Cost of sales, exclusive of depreciation and amortization |  | 286,271 | 36.6 \% |  | 221,214 | 45.6 \% |
| Gross profit |  | 495,134 | 63.4 \% |  | 264,145 | 54.4 \% |
| Stores and distribution expense |  | 316,608 | 40.5 \% |  | 322,124 | 66.4 \% |
| Marketing, general and administrative expense |  | 120,947 | 15.5 \% |  | 108,257 | 22.3 \% |
| Flagship store exit benefits |  | $(1,100)$ | (0.1)\% |  | (543) | (0.1)\% |
| Asset impairment, exclusive of flagship store exit charges |  | 2,664 | 0.3 \% |  | 42,928 | 8.8 \% |
| Other operating (income) loss, net |  | $(1,418)$ | (0.2)\% |  | 506 | 0.1 \% |
| Operating income (loss) |  | 57,433 | 7.3 \% |  | $(209,127)$ | (43.1)\% |
| Interest expense, net |  | 8,606 | 1.1 \% |  | 3,371 | 0.7 \% |
| Income (loss) before income taxes |  | 48,827 | 6.2 \% |  | $(212,498)$ | (43.8)\% |
| Income tax expense |  | 6,121 | 0.8 \% |  | 31,533 | 6.5 \% |
| Net income (loss) |  | 42,706 | 5.5 \% |  | $(244,031)$ | (50.3)\% |
| Less: Net income attributable to noncontrolling interests |  | 938 | 0.1 \% |  | 117 | 0.0 \% |
| Net income (loss) attributable to Abercrombie \& Fitch Co. | \$ | 41,768 | 5.3 \% | \$ | $\underline{(244,148)}$ | (50.3)\% |

Net income (loss) per share attributable to Abercrombie \& Fitch Co.:

| Basic | $\$$ | 0.67 | $\$$ |
| :--- | :--- | :--- | :--- |
| Diluted | $\$$ | 0.64 | $\$$ |

Weighted-average shares outstanding:

| Basic | 62,380 | 62,541 |
| :--- | :--- | :--- |
| Diluted | 65,305 | 62,541 |

## Reporting and Use of GAAP and Non-GAAP Measures

The company believes that each of the non-GAAP financial measures presented are useful to investors as they provide a measure of the company's operating performance excluding the effect of certain items which the company believes do not reflect its future operating outlook, such as asset impairment charges primarily attributable to the COVID-19 pandemic or related to the company's flagship stores, therefore supplementing investors' understanding of comparability of operations across periods. Management used these non-GAAP financial measures during the periods presented to assess the company's performance and to develop expectations for future operating performance. Non-GAAP financial measures should be used supplemental to, and not as an alternative to, the company's GAAP financial results, and may not be calculated in the same manner as similar measures presented by other companies.

In addition, at times the company provides comparable sales, defined as the percentage year-over-year change in the aggregate of: (1) sales for stores that have been open as the same brand at least one year and whose square footage has not been expanded or reduced by more than $20 \%$ within the past year, with prior year's net sales converted at the current year's foreign currency exchange rate to remove the impact of foreign currency rate fluctuation, and (2) direct-to-consumer sales with prior year's net sales converted at the current year's foreign currency exchange rate to remove the impact of foreign currency rate fluctuation. In light of store closures related to COVID-19, the Company has not disclosed comparable sales for Fiscal 2021.

The company also provides certain financial information on a constant currency basis to enhance investors' understanding of underlying business trends and operating performance, by removing the impact of foreign currency exchange rate fluctuations. The effect from foreign currency, calculated on a constant currency basis, is determined by applying current year average exchange rates to prior year results and is net of the year-over-year impact from hedging. The per diluted share effect from foreign currency is calculated using a $26 \%$ tax rate.

## Abercrombie \& Fitch Co.

## Schedule of Non-GAAP Financial Measures

## Thirteen Weeks Ended May 1, 2021

(in thousands, except per share data)
(Unaudited)

|  | GAAP ${ }^{(1)}$ |  | Excluded items |  | Adjusted non-GAAP |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Asset impairment, exclusive of flagship store exit charges ${ }^{(2)}$ | \$ | 2,664 | \$ | 2,664 | \$ | - |
| Operating income |  | 57,433 |  | $(2,664)$ |  | 60,097 |
| Income before income taxes |  | 48,827 |  | $(2,664)$ |  | 51,491 |
| Income tax expense ${ }^{(3)}$ |  | 6,121 |  | (449) |  | 6,570 |
| Net income attributable to Abercrombie \& Fitch Co. | \$ | 41,768 | \$ | $(2,215)$ | \$ | 43,983 |
| Net income per diluted share attributable to Abercrombie \& Fitch Co. | \$ | 0.64 | \$ | (0.03) | \$ | 0.67 |
| Diluted weighted-average shares outstanding: |  | 65,305 |  |  |  | 65,305 |

(1) "GAAP" refers to accounting principles generally accepted in the United States of America.
${ }^{(2)}$ Excluded items consist of pre-tax store asset impairment charges of $\$ 2.7$ million.
${ }^{(3)}$ The tax effect of excluded items is the difference between the tax provision calculated on a GAAP basis and an adjusted non-GAAP basis.

## Abercrombie \& Fitch Co.

## Schedule of Non-GAAP Financial Measures

Thirteen Weeks Ended May 2, 2020
(in thousands, except per share data)
(Unaudited)

|  | GAAP ${ }^{(1)}$ |  | Excluded items |  | Adjusted non-GAAP |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Asset impairment, exclusive of flagship store exit charges ${ }^{(2)}$ | \$ | 42,928 | \$ | 42,928 | \$ | - |
| Operating loss |  | $(209,127)$ |  | $(42,928)$ |  | $(166,199)$ |
| Loss before income taxes |  | $(212,498)$ |  | $(42,928)$ |  | $(169,570)$ |
| Income tax expense ${ }^{(3)}$ |  | 31,533 |  | $(4,432)$ |  | 35,965 |
| Net loss attributable to Abercrombie \& Fitch Co. | \$ | $(244,148)$ | \$ | $(38,496)$ | \$ | $(205,652)$ |
| Net loss per diluted share attributable to Abercrombie \& Fitch Co. | \$ | (3.90) | \$ | (0.62) | \$ | (3.29) |
| Diluted weighted-average shares outstanding: |  | 62,541 |  |  |  | 62,541 |

${ }^{(1)}$ "GAAP" refers to accounting principles generally accepted in the United States of America.
${ }^{(2)}$ Excluded items consist of pre-tax store asset impairment charges of $\$ 42.9$ million, which are principally the result of the impact of COVID-19 on store cash flows.
${ }^{(3)}$ The tax effect of excluded items is the difference between the tax provision calculated on a GAAP basis and an adjusted non-GAAP basis.

## Abercrombie \& Fitch Co.

## Reconciliation of Constant Currency Financial Measures

Thirteen Weeks Ended May 1, 2021
(in thousands, except percentage and basis point changes and per share data)
(Unaudited)

|  | 2021 |  | 2020 |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales |  |  |  |  |  |
| GAAP ${ }^{(1)}$ | \$ | 781,405 | \$ | 485,359 | 61\% |
| Impact from changes in foreign currency exchange rates ${ }^{(2)}$ |  | - |  | 12,273 | (4)\% |
| Net sales on a constant currency basis | \$ | 781,405 | \$ | 497,632 | 57\% |
| Gross profit |  | 2021 |  | 2020 | BPS Change ${ }^{(3)}$ |
| GAAP ${ }^{(1)}$ | \$ | 495,134 | \$ | 264,145 | 900 |
| Impact from changes in foreign currency exchange rates ${ }^{(2)}$ |  | - |  | 7,384 | (20) |
| Gross profit on a constant currency basis | \$ | 495,134 | \$ | 271,529 | 880 |
| Operating income (loss) |  | 2021 |  | 2020 | BPS Change ${ }^{(3)}$ |
| GAAP ${ }^{(1)}$ | \$ | 57,433 | \$ | $(209,127)$ | 5,040 |
| Excluded items ${ }^{(4)}$ |  | $(2,664)$ |  | $(42,928)$ | 850 |
| Adjusted non-GAAP | \$ | 60,097 | \$ | $(166,199)$ | 4,190 |
| Impact from changes in foreign currency exchange rates ${ }^{(2)}$ |  | - |  | (900) | (60) |
| Adjusted non-GAAP constant currency basis | \$ | 60,097 | \$ | $(167,099)$ | 4,130 |
| Net income (loss) per diluted share attributable to Abercrombie \& Fitch Co. |  | 2021 |  | 2020 | \$ Change |
| GAAP ${ }^{(1)}$ | \$ | 0.64 | \$ | (3.90) | \$4.54 |
| Excluded items, net of tax ${ }^{(4)}$ |  | (0.03) |  | (0.62) | 0.59 |
| Adjusted non-GAAP | \$ | 0.67 | \$ | (3.29) | \$3.96 |
| Impact from changes in foreign currency exchange rates ${ }^{(2)}$ |  | - |  | (0.01) | 0.01 |
| Adjusted non-GAAP constant currency basis | \$ | 0.67 | \$ | (3.30) | \$3.97 |
| ${ }^{(1)}$ "GAAP" refers to accounting principles generally accepted in the United States of America. |  |  |  |  |  |
| The estimated impact from foreign currency is determined by applying current period exchange rates to prior year results and is net of the year-ove year impact from hedging. The per diluted share estimated impact from foreign currency is calculated using a $26 \%$ tax rate. |  |  |  |  |  |
| The estimated basis point change has been rounded based on the percentage change. |  |  |  |  |  |
| ${ }^{(4)}$ Excluded items consist of pre-tax store asset impairment charges of $\$ 2.7$ million and | \$ 4 | lion for the | urr | ar and prior | ear, respectively. |

## Abercrombie \& Fitch Co.

## Condensed Consolidated Balance Sheets

## (in thousands)

## (Unaudited)

|  | May 1, 2021 |  | January 30, 2021 |  | May 2, 2020 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |
| Current assets: |  |  |  |  |  |  |
| Cash and equivalents | \$ | 909,008 | \$ | 1,104,862 | \$ | 703,989 |
| Receivables |  | 107,821 |  | 83,857 |  | 88,639 |
| Inventories |  | 388,633 |  | 404,053 |  | 426,594 |
| Other current assets |  | 78,727 |  | 68,857 |  | 67,412 |
| Total current assets |  | 1,484,189 |  | 1,661,629 |  | 1,286,634 |
| Property and equipment, net |  | 533,773 |  | 550,587 |  | 654,784 |
| Operating lease right-of-use assets |  | 839,003 |  | 893,989 |  | 1,133,618 |
| Other assets |  | 213,585 |  | 208,697 |  | 216,795 |
| Total assets | \$ | 3,070,550 | \$ | 3,314,902 | \$ | 3,291,831 |

Liabilities and stockholders' equity
Current liabilities:

| Accounts payable | \$ | 236,667 | \$ | 289,396 | \$ | 162,747 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accrued expenses |  | 321,906 |  | 396,365 |  | 285,799 |
| Short-term portion of operating lease liabilities |  | 231,750 |  | 248,846 |  | 307,173 |
| Short-term portion of borrowings |  | - |  | - |  | 210,000 |
| Income taxes payable |  | 26,672 |  | 24,792 |  | 8,232 |
| Total current liabilities |  | 816,995 |  | 959,399 |  | 973,951 |
| Long-term liabilities: |  |  |  |  |  |  |
| Long-term portion of operating lease liabilities | \$ | 844,401 | \$ | 957,588 | \$ | 1,184,448 |
| Long-term borrowings, net |  | 344,278 |  | 343,910 |  | 232,178 |
| Other liabilities |  | 114,926 |  | 104,693 |  | 103,188 |
| Total long-term liabilities |  | 1,303,605 |  | 1,406,191 |  | 1,519,814 |
| Total Abercrombie \& Fitch Co. stockholders' equity |  | 941,174 |  | 936,628 |  | 790,239 |
| Noncontrolling interests |  | 8,776 |  | 12,684 |  | 7,827 |
| Total stockholders' equity |  | 949,950 |  | 949,312 |  | 798,066 |
| Total liabilities and stockholders' equity | \$ | 3,070,550 | \$ | 3,314,902 | \$ | 3,291,831 |

## Abercrombie \& Fitch Co.

## Condensed Consolidated Statements of Cash Flows

## (in thousands, except per share data)

(Unaudited)

|  | Thirteen Weeks Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | May 1, 2021 |  | May 2, 2020 |  |
| Operating activities |  |  |  |  |
| Net cash used for operating activities | \$ | $(131,350)$ | \$ | $(140,776)$ |
|  |  |  |  |  |
| Investing activities |  |  |  |  |
| Purchases of property and equipment | \$ | $(14,404)$ | \$ | $(46,990)$ |
| Withdrawal of funds from Rabbi Trust assets ${ }^{(1)}$ |  | - |  | 50,000 |
| Net cash (used for) provided by investing activities | \$ | $(14,404)$ | \$ | 3,010 |
|  |  |  |  |  |
| Financing activities |  |  |  |  |
| Proceeds from borrowings under the asset-based senior secured credit facility |  | - |  | 210,000 |
| Payment of debt issuance or modification costs and fees |  | $(1,490)$ |  | - |
| Purchases of common stock |  | $(35,249)$ |  | $(15,172)$ |
| Dividends paid |  | - |  | $(12,556)$ |
| Other financing activities |  | $(16,452)$ |  | $(10,604)$ |
| Net cash (used for) provided by financing activities | \$ | $(53,191)$ | \$ | 171,668 |
|  |  |  |  |  |
| Effect of foreign currency exchange rates on cash | \$ | $(1,021)$ | \$ | $(3,891)$ |
| Net (decrease) increase in cash and equivalents, and restricted cash and equivalents | \$ | $(199,966)$ | \$ | 30,011 |
| Cash and equivalents, and restricted cash and equivalents, beginning of period | \$ | 1,124,157 | \$ | 692,264 |
| Cash and equivalents, and restricted cash and equivalents, end of period | \$ | 924,191 | \$ | 722,275 |

${ }^{(1)}$ As disclosed in the Form 10-K for the year ended January 30, 2021, during the fourth quarter ended January 30, 2021, an error relating to the cash flow presentation of the $\$ 50$ million withdrawal of the excess funds from the company's Rabbi Trust assets was identified. The cash flows presented for the year-to-date periods ended May 2, 2020, August 1, 2020, and October 31, 2020 incorrectly classified such withdrawal as a cash inflow from operating activities, rather than a cash inflow from investing activities. This cash flow statement reflects the correct classification.

## Abercrombie \& Fitch Co.

Store Count

|  | Thirteen Weeks Ended May 1, 2021 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Hollister ${ }^{(1)}$ |  | Abercrombie ${ }^{(2)}$ |  | Total Company ${ }^{(3)}$ |  |  |
|  | United States | International | United States | International | United States | International | Total |
| January 30, 2021 | 347 | 150 | 190 | 48 | 537 | 198 | 735 |
| New | 2 | 1 | - | 1 | 2 | 2 | 4 |
| Permanently closed | - | (1) | (6) | (1) | (6) | (2) | (8) |
| May 1, 2021 | 349 | 150 | 184 | 48 | 533 | 198 | 731 |

${ }^{(1)}$ Hollister includes the company's Hollister and Gilly Hicks brands. Locations with Gilly Hicks carveouts within Hollister stores are represented as a single store count. Excludes 10 international franchise stores as of May 1, 2021 and 9 international franchise stores as of January 30, 2021. Excludes 12 Company-operated temporary stores as of each of May 1, 2021 and January 30, 2021.
${ }^{(2)}$ Abercrombie includes the company's Abercrombie \& Fitch and abercrombie kids brands. Locations with abercrombie kids carveouts within Abercrombie \& Fitch stores are represented as a single store count. Excludes 12 international franchise stores as of May 1, 2021 and 10 international franchise stores as of January 30, 2021. Excludes four and two Company-operated temporary stores as of May 1, 2021 and January 30 , 2021 respectively.
${ }^{(3)}$ This store count excludes one international third-party operated multi-brand outlet store as of each of May 1, 2021 and January $30,2021$.

## Net sales

Cost of sales, exclusive of depreciation and amortization Gross profit

Stores and distribution expense
Marketing, general and administrative expense
Flagship store exit charges (benefits)
Asset impairment, exclusive of flagship store exit charges Other operating (income) loss, net

Operating income (loss)
Interest expense, net
Income (loss) before income taxes
Income tax expense (benefit)
Net income (loss)
Less: Net income attributable to noncontrolling interests
Net income (loss) attributable to Abercrombie \& Fitch Co.

Abercrombie \& Fitch Co.
Financial Information
(Unaudited)
(in thousands, except per share data, store data, and comparable sales data)

| $2017{ }^{(1)}$ |  | 2018 |  | 2019 |  | Fiscal 2020 |  |  |  |  |  |  |  | 2020 |  | Fiscal 2021 |  | 2021 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Q1 | Q2 |  | Q3 |  | Q4 |  | Q1 |  |  |  |  |  |
| \$ | 3,492,690 |  |  | \$ | 3,590,109 | \$ | 3,623,073 | \$ | 485,359 | \$ | 698,328 | \$ | 819,653 | \$ | 1,122,044 | \$ | 3,125,384 | \$ | 781,405 | \$ | 781,405 |
|  | 1,408,848 |  | 1,430,193 |  |  |  | 1,472,155 |  | 221,214 |  | 274,720 |  | 295,220 |  | 443,025 |  | 1,234,179 |  | 286,271 |  | 286,271 |
|  | 2,083,842 |  | 2,159,916 |  | 2,150,918 |  | 264,145 |  | 423,608 |  | 524,433 |  | 679,019 |  | 1,891,205 |  | 495,134 |  | 495,134 |
|  | 1,540,032 |  | 1,536,216 |  | 1,551,243 |  | 322,124 |  | 310,370 |  | 346,263 |  | 412,827 |  | 1,391,584 |  | 316,608 |  | 316,608 |
|  | 471,914 |  | 484,863 |  | 464,615 |  | 108,257 |  | 97,252 |  | 121,000 |  | 137,334 |  | 463,843 |  | 120,947 |  | 120,947 |
|  | 2,393 |  | 5,806 |  | 47,257 |  | (543) |  | $(3,884)$ |  | $(8,063)$ |  | 854 |  | $(11,636)$ |  | $(1,100)$ |  | $(1,100)$ |
|  | 14,391 |  | 11,580 |  | 19,135 |  | 42,928 |  | 8,083 |  | 6,329 |  | 15,597 |  | 72,937 |  | 2,664 |  | 2,664 |
|  | $(16,938)$ |  | $(5,915)$ |  | $(1,400)$ |  | 506 |  | $(2,356)$ |  | 288 |  | $(3,492)$ |  | $(5,054)$ |  | $(1,418)$ |  | $(1,418)$ |
|  | 72,050 |  | 127,366 |  | 70,068 |  | $(209,127)$ |  | 14,143 |  | 58,616 |  | 115,899 |  | $(20,469)$ |  | 57,433 |  | 57,433 |
|  | 16,889 |  | 10,999 |  | 7,737 |  | 3,371 |  | 7,098 |  | 8,808 |  | 8,997 |  | 28,274 |  | 8,606 |  | 8,606 |
|  | 55,161 |  | 116,367 |  | 62,331 |  | $(212,498)$ |  | 7,045 |  | 49,808 |  | 106,902 |  | $(48,743)$ |  | 48,827 |  | 48,827 |
|  | 44,636 |  | 37,559 |  | 17,371 |  | 31,533 |  | 1,253 |  | 5,779 |  | 21,646 |  | 60,211 |  | 6,121 |  | 6,121 |
|  | 10,525 |  | 78,808 |  | 44,960 |  | $(244,031)$ |  | 5,792 |  | 44,029 |  | 85,256 |  | $(108,954)$ |  | 42,706 |  | 42,706 |
|  | 3,431 |  | 4,267 |  | 5,602 |  | 117 |  | 328 |  | 1,758 |  | 2,864 |  | 5,067 |  | 938 |  | 938 |
| \$ | 7,094 | \$ | 74,541 | \$ | 39,358 | \$ | $\underline{(244,148)}$ | \$ | 5,464 | \$ | 42,271 | \$ | 82,392 | \$ | $(114,021)$ | \$ | 41,768 | \$ | 41,768 |


${ }^{(1)}$ Fiscal 2017 was a fifty-three week year.
 to widespread temporary store closures as a result of COVID-19
${ }^{(3)}$ Hollister includes the Company's Hollister and Gilly Hicks brands.
${ }^{(4)}$ Abercrombie includes the Company's Abercrombie \& Fitch and abercrombie kids brands.

