Abercrombie \& Fitch

NEW YORK

INVESTOR PRESENTATION
2016 SECOND QUARTER

## SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995

A\&F cautions that any forward-looking statements (as such term is defined in the Private Securities Litigation Reform Act of 1995) contained in this presentation or made by management or spokespeople of A\&F involve risks and uncertainties and are subject to change based on various important factors, many of which may be beyond the company's control. Words such as "estimate," "project," "plan," "believe," "expect," "anticipate," "intend," and similar expressions may identify forward-looking statements. Except as may be required by applicable law, we assume no obligation to publicly update or revise our forward-looking statements. The factors included in the disclosure under the heading "FORWARD-LOOKING STATEMENTS AND RISK FACTORS" in "ITEM 1A. RISK FACTORS" of A\&F's Annual Report on Form 10-K for the fiscal year ended January 30, 2016 in some cases have affected, and in the future could affect, the company's financial performance and could cause actual results for the 2016 Fiscal year and beyond to differ materially from those expressed or implied in any of the forward-looking statements included in this presentation or otherwise made by management.

## OTHER INFORMATION

The following presentation includes certain adjusted non-GAAP financial measures. Additional details about non-GAAP financial measures and a reconciliation of GAAP financial measures to non-GAAP financial measures is included in the news release issued by the company on August 30, 2016, which is available in the "Investors" section of the company's website, located at www.abercrombie.com. As used in the presentation, "GAAP" refers to accounting principles generally accepted in the United States of America.

All dollar and share amounts are in 000 's unless otherwise stated. Sub-totals and totals may not foot due to rounding.
Net income (loss) and net income (loss) per share financial measures included herein are attributable to Abercrombie \& Fitch Co., excluding net income attributable to noncontrolling interests.

## Q2 ADJUSTED P\&L SUMMARY*

|  | 2016 | \% OF NET SALES | 2015 | \% OF NET SALES |
| :--- | :---: | :---: | :---: | :---: |
| NET SALES | $\$ 783,160$ | $\mathbf{1 0 0 . 0 \%}$ | $\$ 817,756$ | $100.0 \%$ |
| GROSS PROFIT | 477,107 | $60.9 \%$ | 507,241 | $62.0 \%$ |
| OPERATING EXPENSE | 493,838 | $63.1 \%$ | 490,753 | $60.0 \%$ |
| OPERATING INCOME (LOSS) | $(16,731)$ | $-2.1 \%$ | 16,488 | $2.0 \%$ |
| INTEREST EXPENSE, NET | 4,741 | $0.6 \%$ | 4,567 | $0.6 \%$ |
| INCOME (LOSS) BEFORE TAXES | $(21,472)$ | $-2.7 \%$ | 11,921 | $1.5 \%$ |
| TAX EXPENSE (BENEFIT) | $(5,762)$ | $-0.7 \%$ | 1,902 | $0.2 \%$ |
| NET INCOME (LOSS) | $\$(16,808)$ | $-2.1 \%$ | $\$ 8,597$ | $1.1 \%$ |
|  |  |  |  |  |
| NET INCOME (LOSS) PER SHARE |  |  |  |  |
| BASIC | $\$(0.25)$ |  | $\$ 0.12$ |  |
| DILUTED | $\$(0.25)$ |  |  |  |
| WEICHTED-AVERAGE SHARES |  |  | 69.12 |  |
| OUTSTANDING |  |  | 70,713 |  |
| BASIC | 67,944 |  |  |  |
| DILUTED | 67,944 |  |  |  |

## EXCLUDED ITEMS (PRE-TAX)

| 2016 | Q1 | Q2 | YEAR TO DATE |
| :--- | :---: | :---: | :---: |
| CLAIMS SETTLEMENT BENEFITS | $\$-$ | $\$(12,282)$ | $\$(12,282)$ |
| ASSET IMPAIRMENT | - | 6,356 | 6,356 |
| TOTAL | $\$-$ | $\$(5,926)$ | $\$(5,926)$ |


| 2015 | Q1 | Q2 | YEAR TO DATE |
| :--- | :---: | :---: | :---: |
| INVENTORY WRITE-DOWN (RECOVERY) | $\$ 26,861$ | $\$(2,621)$ | $\$ 24,240$ |
| LEGAL SETTLEMENT CHARGES | - | 15,753 | 15,753 |
| ASSET IMPAIRMENT, STORE FIXTURES, LEASE <br> TERMINATION AND STORE CLOSURE COSTS | 10,112 | 1,394 | 11,506 |
| PROFIT IMPROVEMENT INITIATIVE | 2,479 | - | 2,479 |
| GILLY HICKS <br> RESTRUCTURING BENEFIT | $(1,598)$ | - | $(1,598)$ |
| TOTAL | $\$ 37,854$ | $\$ 14,526$ | $\$ 52,380$ |

## Q2 2016 COMPARABLE SALES*

|  | Q1 | Q2 | YTD |
| :--- | :---: | :---: | :---: |
| TOTAL COMPANY | (4)\% | $(4) \%$ | (4)\% |
| BRAND: |  |  |  |
| ABERCROMBIE ${ }^{(1)}$ | (8)\% | (7)\% | (7)\% |
| HOLLISTER | $0 \%$ | $(2) \%$ | $(1) \%$ |
| GEOGRAPHY: |  |  |  |
| UNITED STATES | (2)\% | (4)\% | (3)\% |
| INTERNATIONAL | (7)\% | (4)\% | (5)\% |

## Q2 2016 SALES MIX*



## Q2 ADJUSTED OPERATING EXPENSE*

|  | 2016 | \% OF NET SALES | 2015 | $\%$ |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| STORE OCCUPANCY ${ }^{(1)}$ | $\$ 172,287$ | $22.0 \%$ | $\$ 180,468$ | $22.1 \%$ | $(10)$ |
| ALL OTHER ${ }^{(2)}$ | 210,630 | $26.9 \%$ | 207,331 | $25.4 \%$ | 150 |
| STORES AND DISTRIBUTION | 382,917 | $48.9 \%$ | 387,799 | $47.4 \%$ | 150 |
|  <br> ADMINISTRATIVE | 111,719 | $14.3 \%$ | 104,093 | $12.7 \%$ | 160 |
| OTHER OPERATING INCOME | $(798)$ | $(0.1) \%$ | $(1,139)$ | $(0.1) \%$ | - |
| TOTAL | $\$ 493,838$ | $63.1 \%$ | $\$ 490,753$ | $60.0 \%$ | 310 |

[^0]${ }^{(1)}$ Includes rent, other landlord charges, utilities, depreciation and other occupancy expense.
${ }^{(2)}$ Includes selling payroll, store management and support, other store expense, direct-to-consumer expense, and distribution center costs.
${ }^{(3)}$ Rounded based on reported percentages.

## SHARE REPURCHASES

|  | FY 2016 |  |  | FY 2015 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SHARES REPURCHASED | COST | $\begin{aligned} & \text { AVERAGE } \\ & \text { COST } \end{aligned}$ | SHARES REPURCHASED | COST | $\begin{gathered} \text { AVERAGE } \\ \text { COST } \end{gathered}$ |
| Q1 | - | - | - | - | - | - |
| Q2 | - | - | - | - | - | - |
| Q3 |  |  |  | 2,460.5 | \$50,029 | 20.33 |
| Q4 |  |  |  | - | - | - |
| FULL YEAR | - | - | - | 2,460.5 | \$50,029 | \$20.33 |

## Q2 STORE OPENINGS

|  | BRAND | CENTER | CITY | DATE |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { OU } \\ & \text { 落 } \\ & \end{aligned}$ | Hollister | Dolphin Mall | Miami，FL | 6／18／2016 |
|  | Hollister <br> Hollister | Grand Pacific <br> MixC Qingdao | Beijing，China <br> Qingdao，China | $\begin{aligned} & \text { 7/9/2016 } \\ & 7 / 12 / 2016 \end{aligned}$ |
| 岕 号 | A\＆F | Deer Park Outlet | Deer Park，NY | 5／14／2016 |

## Q2 STORE COUNT ACTIVITY

|  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| ALL BRANDS | TOTAL | U.S. | CANADA | EUROPE | REST OF WORLD ${ }^{(3)}$ |
| START OF Q2 2016 | 925 | 745 | 18 | 117 | 45 |
| OPENINGS | 4 | 2 | - | - | 2 |
| CLOSINGS | $(3)$ | $(3)$ | - | - | - |
| END OF Q2 2016 | 926 | 744 | 18 | 117 | 47 |

ABERCROMBIE ${ }^{(1)}$

| START OF Q2 2016 | 373 | 334 | 7 | 17 | 15 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| OPENINGS | 1 | 1 | - | - | - |
| CLOSINGS | (2) | (2) | - | - | - |
| END OF Q2 2016 | 372 | 333 | 7 | 17 | 15 |

HOLLISTER CO. ${ }^{(2)}$

| START OF Q2 2016 | 552 | 411 | 11 | 100 | 30 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| OPENINGS | 3 | 1 | - | - | 2 |
| CLOSINGS | (1) | (1) | - | - | - |
| END OF Q2 2016 | 554 | 411 | 11 | 100 | 32 |

${ }^{(1)}$ Abercrombie includes the company's Abercrombie \& Fitch and abercrombie kids brands. Locations with abercrombie kids carveouts within Abercrombie \& Fitch stores are represented as a single store count. Excludes one international franchise store as of July 30, 2016 and April 30, 2016.
${ }^{(2)}$ Excludes two international franchise stores as of July 30, 2016 and April 30, 2016.
${ }^{(3)}$ Includes 39 stores in Asia and 8 stores in the Middle East.

## FULL YEAR OUTLOOK UPDATES*

FOR FISCAL 2016, THE COMPANY NOW EXPECTS:

- COMPARABLE SALES TO REMAIN CHALLENGING THROUGH THE SECOND HALF OF THE YEAR, WITH A DISPROPORTIONATE EFFECT FROM FLAGSHIP AND TOURIST LOCATIONS
- ADVERSE EFFECTS FROM FOREIGN CURRENCY ON SALES OF APPROXIMATELY \$25 MILLION AND ON OPERATING INCOME OF APPROXIMATELY \$20 MILLION, WITH THE GREATEST IMPACT IN THE THIRD QUARTER
- A GROSS MARGIN RATE FLAT TO LAST YEAR'S ADJUSTED NON-GAAP RATE OF 61.9\%, BUT DOWN IN THE THIRD QUARTER DUE TO ADVERSE EFFECTS FROM FOREIGN CURRENCY
- OPERATING EXPENSE DOLLARS TO BE DOWN SLIGHTLY TO LAST YEAR'S ADJUSTED NON-GAAP OPERATING EXPENSE, WITH INVESTMENTS IN MARKETING, SKEWED TOWARDS THE THIRD QUARTER, OFFSET BY SAVINGS FROM EXPENSE' REDUCTION EFFORTS
- AN EFFECTIVE TAX RATE IN THE MID-TO-UPPER 30S
- NET INCOME ATTRIBUTABLE TO NONCONTROLLING INTERESTS OF APPROXIMATELY \$5 MILLION
- A WEIGHTED AVERAGE DILUTED SHARE COUNT OF APPROXIMATELY 68 MILLION SHARES, EXCLUDING THE EFFECT OF POTENTIAL SHARE BUYBACKS
- CAPITAL EXPENDITURES TO BE AT THE LOW END OF THE RANGE OF $\$ 150$ MILLION TO $\$ 175$ MILLION


# HOLLISTER <br> CALIFORNIA 

BRAND POSITIONING


## HoLLITER BELLEVESTM

 LIBERATING THE SPRIIT OF AN ENDILESS SUMMER INSIDE EVERYONE


> USING THE ‘CAREFREE CALIFORNIA' ATTITUDE TO CONNECT WITH OUR CUSTOMER

## HOLLISTER CREATES EFFORTLESS CALIFORNIA STYLE




BRAND POSITIONING




# A CASUAL, TMMELESS LOOK MADE WITH SPECIAL CARE, QUALITY AND ATTENTIONTO DETALL 

EST. 1892
Abercrombie \& Fitch

NEW YORK


[^0]:    * Q2 Adjusted Operating Expense for the current and prior periods is presented on an adjusted non-GAAP basis, and excludes the effect of certain items set out of page 4.

