Abercrombie & Fitch Co.

Condensed Consolidated Statements of Operations

(in thousands, except per share data)

(Unaudited)

	Twenty-Six Weeks Ended		Twenty-Six Weeks Ended	
	August 1, 2026	% of Net Sales	August 2, 2025	% of Net Sales
Net sales	$ 2,380,510	100.0 %	$ 2,305,871	100.0 %
Cost of sales, exclusive of depreciation and amortization	779,947	32.8 %	868,723	37.7 %
Selling expense	875,237	36.8 %	775,293	33.6 %
General and administrative expense	387,538	16.3 %	350,250	15.2 %
Other operating (income) loss, net	(3,709)	(0.2)%	3,414	0.1 %
Operating income	341,497	14.3 %	308,191	13.4 %
Interest expense	1,011	— %	1,281	0.1 %
Interest income	(13,889)	(0.6)%	(10,538)	(0.5)%
Interest income, net	(12,878)	(0.5)%	(9,257)	(0.4)%
Income before income taxes	354,375	14.9 %	317,448	13.8 %
Income tax expense	100,717	4.2 %	92,321	4.0 %
Net income	253,658	10.7 %	225,127	9.8 %
Less: Net income attributable to noncontrolling interests	2,804	0.1 %	3,331	0.1 %
Net income attributable to A&F	$ 250,854	10.5 %	$ 221,796	9.6 %
Net income per share attributable to A&F				
Basic	$ 5.65		$ 4.58	
Diluted	$ 5.59		$ 4.47	
Weighted-average shares outstanding:				
Basic	44,368		48,382	
Diluted	44,864		49,592	

Reporting and Use of GAAP and Non-GAAP Measures

The company believes that each of the non-GAAP financial measures presented are useful to investors as they provide a measure of the company's operating performance excluding the effect of certain items which the company believes do not reflect its future operating outlook, therefore supplementing investors' understanding of comparability of operations across periods. Management used these non-GAAP financial measures during the periods presented to assess the company's performance and to develop expectations for future operating performance. Non-GAAP financial measures should be used supplementally to, and not as an alternative to, the company's GAAP financial results, and may not be calculated in the same manner as similar measures presented by other companies.

The company provides comparable sales, defined as the percentage year-over-year change in the aggregate of: (1) sales for stores that have been open as the same brand at least one year and whose square footage has not been expanded or reduced by more than 20% within the past year, with prior year's net sales converted at the current year's foreign currency exchange rate to remove the impact of foreign currency rate fluctuation, and (2) digital net sales with prior year's net sales converted at the current year's foreign currency exchange rate to remove the impact of foreign currency rate fluctuation.

The company also provides certain financial information on a constant currency basis to enhance investors' understanding of underlying business trends and operating performance, by removing the impact of foreign currency exchange rate fluctuations. The effect from foreign currency, calculated on a constant currency basis, is determined by applying current year average exchange rates to prior year results and is net of the year-over-year impact from hedging. The per diluted share effect from foreign currency is calculated using a 26% tax rate.

In addition, the company provides EBITDA and adjusted EBITDA as supplemental measures used by the company's executive management to assess the company's performance. We also believe these supplemental performance measures are meaningful information for investors and other interested parties to use in computing the company's core financial performance over multiple periods and with other companies by excluding the impact of differences in tax jurisdictions, debt service levels and capital investment.

Abercrombie & Fitch Co.
Schedule of Non-GAAP Financial Measures
Thirteen Weeks Ended August 2, 2025
(in thousands, except per share data)
(Unaudited)

	GAAP [1]	Excluded items	Adjusted non-GAAP
Litigation settlement [2]	$ (38,574)	$ (38,574)	$ —
Operating income	206,658	38,574	168,084
Income before income taxes	209,132	38,574	170,558
Income tax expense [3]	65,744	9,949	55,795
Net income attributable to A&F	$ 141,383	$ 28,625	$ 112,758
Net income per diluted share attributable to A&F	$ 2.91	$ 0.59	$ 2.32
Diluted weighted-average shares outstanding:	48,551		48,551

(1) "GAAP" refers to accounting principles generally accepted in the United States of America.

(2) Excluded items consist of favorable settlement, net of legal fees, of claims to resolve payment card interchange fee antitrust litigation.

(3) The tax effect of excluded items is the difference between the tax provision calculated on a GAAP basis and an adjusted non-GAAP basis.

Abercrombie & Fitch Co.
Schedule of Non-GAAP Financial Measures
Twenty-Six Weeks Ended August 2, 2025
(in thousands, except per share data)
(Unaudited)

	GAAP [1]	Excluded items	Adjusted non-GAAP
Litigation settlement [2]	$ (38,574)	$ (38,574)	$ —
Operating income	308,191	38,574	269,617
Income before income taxes	317,448	38,574	278,874
Income tax expense [3]	92,321	9,949	82,372
Net income attributable to A&F	$ 221,796	$ 28,625	$ 193,171
Net income per diluted share attributable to A&F	$ 4.47	$ 0.58	$ 3.90
Diluted weighted-average shares outstanding:	49,592		49,592

(1) "GAAP" refers to accounting principles generally accepted in the United States of America.

(2) Excluded items consist of favorable settlement, net of legal fees, of claims to resolve payment card interchange fee antitrust litigation.

(3) The tax effect of excluded items is the difference between the tax provision calculated on a GAAP basis and an adjusted non-GAAP basis.

Abercrombie & Fitch Co.
Reconciliation of Constant Currency Financial Measures
Thirteen Weeks Ended August 1, 2026 and August 2, 2025
(in thousands, except percentage and basis point changes and per share data)
(Unaudited)

	2026	2025	% Change
Net sales			
GAAP [1]	$ 1,266,689	$ 1,208,560	5%
Impact from changes in foreign currency exchange rates [2]	—	(223)	—
Net sales on a constant currency basis	$ 1,266,689	$ 1,208,337	5%
Operating income	2026	2025	BPS Change [4]
GAAP [1]	$ 252,700	$ 206,658	280
Excluded item [3]	—	38,574	(320)
Adjusted non-GAAP	$ 252,700	$ 168,084	600
Impact from changes in foreign currency exchange rates [2]	—	787	(10)
Non-GAAP constant currency basis	$ 252,700	$ 168,871	590
Net income per share attributable to A&F	2026	2025	$ Change
GAAP [1]	$ 4.17	$ 2.91	$1.26
Excluded item, net of tax [3]	—	0.59	(0.59)
Adjusted non-GAAP	$ 4.17	$ 2.32	$1.85
Impact from changes in foreign currency exchange rates [2]	—	0.01	(0.01)
Non-GAAP constant currency basis	$ 4.17	$ 2.33	$1.84

(1) "GAAP" refers to accounting principles generally accepted in the United States of America.

(2) The estimated impact from foreign currency is determined by applying current period exchange rates to prior year results and is net of the year-over-year impact from hedging. The per diluted share estimated impact from foreign currency is calculated using a 26% tax rate.

(3) Excluded item consists of favorable settlement, net of legal fees, of payment card interchange fee litigation.

(4) The estimated basis point change has been rounded based on the percentage change.

Abercrombie & Fitch Co.

Reconciliation of EBITDA and Adjusted EBITDA

Thirteen Weeks Ended August 1, 2026 and August 2, 2025

(in thousands)

(Unaudited)

	2026	% of Net Sales	2025	% of Net Sales
Net income	$ 185,539	14.6 %	$ 143,388	11.9 %
Income tax expense	74,752	5.9	65,744	5.4
Interest income, net	(7,591)	(0.6)	(2,474)	(0.2)
Depreciation and amortization	43,279	3.5	37,424	3.1
EBITDA [1]	$ 295,979	23.4 %	$ 244,082	20.2 %
Adjustments to EBITDA				
Litigation settlement	—	—	(38,574)	(3.2)
Adjusted EBITDA [1]	$ 295,979	23.4 %	$ 205,508	17.0 %

Abercrombie & Fitch Co.

Reconciliation of EBITDA and Adjusted EBITDA

Twenty-Six Weeks Ended August 1, 2026 and August 2, 2025

(in thousands)

(Unaudited)

	2026	% of Net Sales	2025	% of Net Sales
Net income	$ 253,658	10.7 %	$ 225,127	9.8 %
Income tax expense	100,717	4.2	92,321	4.0
Interest (income) expense, net	(12,878)	(0.5)	(9,257)	(0.4)
Depreciation and amortization	85,583	3.5	76,000	3.3
EBITDA [1]	$ 427,080	17.9 %	$ 384,191	16.7 %
Adjustments to EBITDA				
Litigation settlement	—	—	(38,574)	(1.7)
Adjusted EBITDA [1]	$ 427,080	17.9 %	$ 345,617	15.0 %

(1) EBITDA and Adjusted EBITDA are supplemental financial measures that are not defined or prepared in accordance with GAAP. EBITDA is defined as net income before interest, income taxes and depreciation and amortization. Adjusted EBITDA is EBITDA adjusted for a favorable settlement, net of legal fees, of payment card interchange fee litigation.

Abercrombie & Fitch Co.

Condensed Consolidated Balance Sheets

(in thousands)

(Unaudited)

	August 1, 2026	January 31, 2026	August 2, 2025
Assets			
Current assets:			
Cash and equivalents	$ 627,716	$ 759,540	$ 572,730
Marketable securities	10,283	25,036	30,795
Receivables	190,347	146,757	174,000
Inventories	591,662	601,218	592,966
Other current assets	125,670	117,913	118,624
Total current assets	1,545,678	1,650,464	1,489,115
Property and equipment, net	708,576	674,079	638,590
Operating lease right-of-use assets	1,107,421	997,399	933,559
Other assets	233,181	219,932	240,677
Total assets	$ 3,594,856	$ 3,541,874	$ 3,301,941
Liabilities and stockholders' equity			
Current liabilities:			
Accounts payable	$ 354,209	$ 377,465	$ 368,051
Accrued expenses	443,364	465,549	429,616
Short-term portion of operating lease liabilities	262,354	241,265	223,020
Income taxes payable	38,871	21,721	17,354
Total current liabilities	$ 1,098,798	$ 1,106,000	$ 1,038,041
Long-term liabilities:			
Long-term portion of operating lease liabilities	$ 1,025,086	$ 926,830	$ 876,461
Other liabilities	101,310	88,633	80,235
Total long-term liabilities	1,126,396	1,015,463	956,696
Total Abercrombie & Fitch Co. stockholders' equity	1,354,521	1,403,895	1,292,255
Noncontrolling interests	15,141	16,516	14,949
Total stockholders' equity	1,369,662	1,420,411	1,307,204
Total liabilities and stockholders' equity	$ 3,594,856	$ 3,541,874	$ 3,301,941

Abercrombie & Fitch Co.

Condensed Consolidated Statements of Cash Flows

(in thousands, except per share data)

(Unaudited)

	Twenty-Six Weeks Ended	
	August 1, 2026	August 2, 2025
Operating activities		
Net cash provided by operating activities	$ 313,401	$ 112,893
Investing activities		
Purchases of marketable securities	$ (19,600)	$ —
Proceeds from maturities of marketable securities	34,600	85,000
Purchases of property and equipment	(129,357)	(116,943)
Net cash used for investing activities	$ (114,357)	$ (31,943)
Financing activities		
Purchases of common stock	(286,446)	$ (251,223)
Acquisition of common stock for tax withholding obligations	(38,573)	(34,830)
Other financing activities	(4,797)	(4,660)
Net cash used for financing activities	$ (329,816)	$ (290,713)
Effect of foreign currency exchange rates on cash	$ (1,159)	$ 9,700
Net decrease in cash and equivalents, and restricted cash and equivalents	$ (131,931)	$ (200,063)
Cash and equivalents, and restricted cash and equivalents, beginning of period	$ 766,916	$ 780,395
Cash and equivalents, and restricted cash and equivalents, end of period	$ 634,985	$ 580,332