# EST. 1892 <br> Abercrombie \& Fitch <br> NEW YORK 

INVESTOR PRESENTATION
2013 FIRST QUARTER

## SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURIIIIES LITIGATION REFORM ACT OF 1995

A\&F cautions that any forward-looking statements (as such term is defined in the Private Securities Litigation Reform Act of 1995) contained in this presentation or made by management or spokespeople of A\&F involve risks and uncertainties and are subject to change based on various important factors, many of which may be beyond the Company's control. Words such as "estimate," "project," "plan," "believe," "expect," "anticipate," "intend," and similar expressions may identify forward-looking statements. Except as may be required by applicable law, we assume no obligation to publicly update or revise our forward-looking statements. The factors included in the disclosure under the heading "FORWARD-LOOKING STATEMENTS AND RISK FACTORS" in "ITEM 1A. RISK FACTORS" of A\&F's Annual Report on Form 10-K for the fiscal year ended February 2, 2013, in some cases have affected and in the future could affect the Company's financial performance and could cause actual results for the 2013 fiscal year and beyond to differ materially from those expressed or implied in any of the forward-looking statements included in this presentation or otherwise made by management.

## OTHER INFORMATION

All dollar and share amounts are in 000 's unless otherwise stated. Sub-totals and totals may not foot due to rounding.
Due to the fifty-third week in fiscal 2012, first quarter comparable sales are compared to the thirteen week period ended May 5, 2012.
The Company changed its method of accounting for inventory from the retail method to the cost method effective February 2, 2013.
Prior year figures have been restated to reflect the cost method of accounting for inventory.

## Q1 P\&L SUMMARY

|  | UNAUDITED |  | UNAUDITED (RESTATED) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2013 | \% OF NET SALES | 2012 | \% OF NET SALES |
| NET SALES | \$838,769 | 100.0\% | \$921,218 | 100.0\% |
| GROSS PROFIT | 553,166 | 65.9\% | 541,092 | 58.7\% |
| OPERATING EXPENSE | 567,905 | 67.7\% | 572,621 | 62.2\% |
| OTHER OPERATING INCOME, NET | (818) | -0.1\% | $(2,584)$ | -0.3\% |
| OPERATING LOSS | $(13,921)$ | -1.7\% | $(28,945)$ | -3.1\% |
| INTEREST EXPENSE, NET | 1,628 | 0.2\% | 1,089 | 0.1\% |
| LOSS BEFORE TAXES | $(15,549)$ | -1.9\% | $(30,034)$ | -3.3\% |
| TAX BENEFIT | $(8,346)$ | -1.0\% | $(8,729)$ | -0.9\% |
| NET LOSS | \$ $(7,203)$ | -0.9\% | \$ $(21,305)$ | -2.3\% |
| NET LOSS PER BASIC \& DILUTED SHARE | \$ (0.09) |  | \$ (0.25) |  |
| BASIC \& DILUTED WEIGHTEDAVERAGE SHARES OUTSTANDING | 78,324 |  | 84,593 |  |

## Q1 COMPARABLE SALES



## SALES CONTRIBUTION

## CHANGE <br> FIRST QUARTER CONTRIBUTION \%

2012 NET SALES

CALENDAR SHIFT ${ }^{(1)}$
FOREIGN EXCHANGE IMPACT ${ }^{(2)}$
COMPARABLE STORES
DTC
NON-COMPARABLE STORES, NET ${ }^{(3)}$

2013 NET SALES
$\$ 921,218$
(734)
$(5,089)$
$(125,421)$
$(7,973)$
56,768
\$838,769

| $\$ 838,769$ | $-8.9 \%$ |
| :--- | :--- |

[^0]
## OPERATING EXPENSE

| FIRST QUARTER | 2013 | \% OF NET SALES | 2012 | \% OF NET SALES | $\Delta$ bps $^{(3)}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| STORE OCCUPANCY |  |  |  |  |  |

[^1]
## Q1 ANALYSIS

|  |  | 2013 OPERATING INCOME |  | 2012 OPERATING INCOME (RESTATED) |
| :---: | :---: | :---: | :---: | :---: |
|  | SALES |  | SALES |  |
| U.S. STORES ${ }^{(1)}$ | \$448,616 | $\$ 39,824.8 .9 \%$ | \$543,881 | $\$ 43,157$ |
| INTERNATIONAL STORES ${ }^{(2)}$ | 257,434 | $\begin{gathered} 56,990 \\ 22.1 \% \end{gathered}$ | 229,108 | $\begin{array}{r} 60,611 \\ 26.5 \% \end{array}$ |
| DIRECT TO CONSUMER | 132,719 | $\begin{gathered} 56,183 \\ 42.3 \% \end{gathered}$ | 148,229 | $\begin{array}{r} 45,297 \\ 30.6 \% \end{array}$ |
| MARKETING, GENERAL AND ADMINISTRATIVE EXPENSES | - | $(118,780)$ | - | $(116,889)$ |
| STORE PRE-OPENING COSTS ${ }^{(2)}$ | - | $(6,053)$ | - | $(14,404)$ |
| ALL OTHER, NET ${ }^{(3)}$ | - | $(42,086)$ | - | $(46,718)$ |
| TOTAL | \$838,769 | (\$13,921) | \$921,218 | (\$28,945) |

[^2]
## SHARE REPURCHASES

|  | FY 2013 |  |  | FY 2012 |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SHARES <br> REPURCHASED | COST | AVERAGE <br> COST | SHARES <br> REPURCHASED | COST | AVERAGE <br> COST |
| FIRST QUARTER | 349.7 | $\$ 16,305$ | $\$ 46.63$ | $3,300.0$ | $\$ 161,215$ | $\$ 48.85$ |
| SECOND QUARTER | - | - | - | - | - | - |
| THIRD QUARTER | - | - | - | $3,025.2$ | $\$ 104,283$ | $\$ 34.47$ |
| FOURTH QUARTER | - | - | - | $1,222.7$ | $\$ 56,166$ | $\$ 45.94$ |
| TOTAL | - |  |  |  |  |  |

## INTERNATIONAL HOLLISTER STORE COUNT - CUMULATIVE

$\qquad$ YEAR END $\qquad$ Q1 END

| HOLLISTER | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CANADA | 3 | 6 | 6 | 9 | 12 | 12 | 12 |
| UK |  | 3 | 10 | 19 | 26 | 29 | 31 |
| germany |  |  | 1 | 4 | 11 | 17 | 18 |
| Italy |  |  | 1 | 3 | 5 | 8 | 8 |
| SPAIN |  |  |  | 3 | 8 | 12 | 12 |
| IRELAND |  |  |  |  | 1 | 1 | 1 |
| SWEDEN |  |  |  |  | 2 | 3 | 3 |
| HONG KONG |  |  |  |  | 1 | 2 | 2 |
| BELGIUM |  |  |  |  | 2 | 2 | 2 |
| FRANCE |  |  |  |  | 4 | 7 | 8 |
| AUSTRIA |  |  |  |  | 3 | 6 | 6 |
| CHINA |  |  |  |  | 2 | 4 | 4 |
| S. KOREA |  |  |  |  |  | 2 | 2 |
| NETHERLANDS |  |  |  |  |  | 1 | 1 |
| POLAND |  |  |  |  |  | 1 | 1 |
| AUSTRALIA |  |  |  |  |  |  | 1 |
| TOTAL | 3 | 9 | 18 | 38 | 77 | 107 | 112 |



## Q1 INTERNATIONAL STORE OPENINGS

| BRAND | CENTER | CITY | DATE |
| :--- | :--- | :--- | :--- |
| HOLLISTER | NICETOILE | NICE, FRANCE | $2 / 14 / 13$ |
| HOLLISTER | TRINITY LEEDS | LEEDS, GREAT BRITAIN | $3 / 21 / 13$ |
| HOLLISTER | HOFSTATT | MUNICH, GERMANY | $4 / 25 / 13$ |
| HOLLISTER <br> GILLY HICKS <br> OUTLET | FREEPORT BRAINTREE | BRAINTREE, GREAT BRITAIN | $4 / 25 / 13$ |
| HOLLISTER | DONCASTER | MELBOURNE, AUSTRALIA | $4 / 27 / 13$ |



## 2013 GUIDANCE UPDATES

## FULL YEAR:

SLIGHTLY NEGATIVE COMPARABLE SALES FOR THE BALANGE OF THE YEAR

FULL YEAR DILUTED EPS IN THE RANGE OF \$3.15-\$3.25
FULL YEAR CAPITAL EXPENDITURES OF APPROXIMATELY \$200 MILLION

FULL YEAR TAX RATE IN THE RANGE OF 33.0\% TO 34.0\%

## SECOND QUARTER:

DILUTED EPS OF \$0.28 TO \$0.33


## Q1 STORE COUNT ACTIVITY

| ALL BRANDS* | TOTAL | U.S. | CANADA | EUROPE | ASIA |
| :--- | :---: | :---: | :---: | :---: | :---: |
| START OF Q1 2013 | 1,051 | 912 | 19 | 108 | 12 |
| OPENINGS | 6 | - | - | 5 | 1 |
| CLOSINGS | $(4)$ | $(3)$ | $(1)$ | - | - |
| END OF Q1 2013 | 1,053 | 909 | 18 | 113 | 13 |

ABERCROMBIE \& FITCH

| START OF Q1 2013 | 285 | 266 | 4 | 11 | 4 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| OPENINGS | - | - | - | - | - |
| CLOSINGS | (2) | $(2)$ | - | - | - |
| END OF Q1 2013 | 283 | 264 | 4 | 11 | 4 |

abercrombie kids

| START OF Q1 2013 | 150 | 144 | 3 | 3 | - |
| :--- | :---: | :---: | :---: | :---: | :---: |
| OPENINGS | - | - | - | - | - |
| CLOSINGS | $(1)$ | - | $(1)$ | - | - |
| END OF Q1 2013 | 149 | 144 | 2 | 3 | - |

HOLLISTER CO.

| START OF Q1 2013 | 589 | 482 | 12 | 87 | 8 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| OPENINGS | 5 | - | - | 4 | 1 |
| CLOSINGS | $(1)$ | $(1)$ | - | - | - |
| END OF Q1 2013 | 593 | 481 | 12 | 91 | 9 |

* End of Q1 2013 includes 28 Gilly Hicks stores, 20 in the U.S. and eight in Europe.
* Asia includes Australia


[^0]:    ${ }^{(1)}$ Represents the impact of adjusting the prior year comparable sales base to reflect the calendar shift caused by the 53rd week in fiscal 2012
    ${ }^{(2)}$ Represents the impact of converting prior year sales at current year rates
    ${ }^{(3)}$ New stores, net of closures; plus net effect of third party sell-off revenue

[^1]:    ${ }^{(1)}$ Includes rent, other landlord charges, utilities, depreciation and other occupancy expense
    ${ }^{(2)}$ Includes selling payroll, store management and support, other store expense, DTC, and distribution center costs
    ${ }^{(3)}$ Rounded based on reported percentages

[^2]:    ${ }^{(1)}$ Operating Income for U.S. Stores and International Stores is reported on an aggregate four-wall basis, and excludes pre-opening costs.
    ${ }^{(2)}$ Store Pre-Opening Costs include pre-opening rent, payroll, travel and other expenses.
    ${ }^{(3)}$ All Other includes Store Management \& Support, DC Expenses, and Other Operating Expense, Net.

