Abercrombie \& Fitch

NEW YORK

INVESTOR PRESENTATION
2018 FIRST QUARTER

## SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995

A\&F cautions that any forward-looking statements (as such term is defined in the Private Securities Litigation Reform Act of 1995) contained in this presentation or made by management or spokespeople of A\&F involve risks and uncertainties and are subject to change based on various important factors, many of which may be beyond the company's control. Words such as "estimate," "project," "plan," "believe," "expect," "anticipate," "intend," and similar expressions may identify forward-looking statements. Except as may be required by applicable law, we assume no obligation to publicly update or revise our forward-looking statements. The factors disclosed in "ITEM 1A. RISK FACTORS" of A\&F's Annual Report on Form 10-K for the fiscal year ended February 3,2018 , in some cases have affected, and in the future could affect, the company's financial performance and could cause actual results for the 2018 fiscal year and beyond to differ materially from those expressed or implied in any of the forward-looking statements included in this presentation or otherwise made by management.

## OTHER INFORMATION

The following presentation includes certain adjusted non-GAAP financial measures. Additional details about non-GAAP financial measures and a reconciliation of GAAP financial measures to non-GAAP financial measures is included in the news release issued by the company on June 1, 2018, which is available in the "Investors" section of the company's website, located at corporate.abercrombie.com. As used in the presentation, "GAAP" refers to accounting principles generally accepted in the United States of America.

All dollar and share amounts are in 000 's unless otherwise stated. Sub-totals and totals may not foot due to rounding.
Net loss and net loss per share financial measures included herein are attributable to Abercrombie \& Fitch Co., excluding net income attributable to noncontrolling interests.

## Q1 P\&L SUMMARY

|  | 2018 | \% OF NET SALES | 2017 | \% OF NET SALES |
| :--- | :---: | :---: | :---: | :---: |
| NET SALES | $\$ 730,899$ | $100.0 \%$ | $\$ 661,099$ | $100.0 \%$ |
| GROSS PROFIT | 442,345 | $60.5 \%$ | 398,925 | $60.3 \%$ |
| OPERATING EXPENSE | 487,108 | $66.6 \%$ | 470,552 | $71.2 \%$ |
| OTHER OPERATING INCOME, NET | $(2,560)$ | $(0.4) \%$ | $(1,686)$ | $(0.3) \%$ |
| OPERATING LOSS | $(42,203)$ | $(5.8) \%$ | $(69,941)$ | $(10.6) \%$ |
| INTEREST EXPENSE, NET | 3,018 | $0.4 \%$ | 4,120 | $0.6 \%$ |
| LOSS BEFORE TAXES | $(45,221)$ | $(6.2) \%$ | $(74,061)$ | $(11.2) \%$ |
| TAX BENEFIT | $(3,713)$ | $(0.5) \%$ | $(13,052)$ | $(2.0) \%$ |
| NET LOSS | $\$(42,461)$ | $(5.8) \%$ | $\$(61,700)$ | $(9.3) \%$ |
|  |  |  |  |  |
| NET LOSS PER SHARE |  |  | $\$(0.91)$ |  |
| BASIC | $\$(0.62)$ |  | $\$(0.91)$ |  |
| DILUTED | $\$(0.62)$ |  | 68,073 |  |
| WEIGHTED-AVERAGE SHARES |  |  | 68,073 |  |
| OUTSTANDING | 68,500 |  |  |  |
| BASIC | 68,500 |  |  |  |
| DILUTED |  |  |  |  |

## Q1 ADJUSTED P\&L SUMMARY

|  | 2018 ${ }^{(1)}$ | \% OF NET SALES | 2017 | \% OF NET SALES |
| :--- | :---: | :---: | :---: | :---: |
| NET SALES | $\$ 730,899$ | $\mathbf{1 0 0 . 0 \%}$ | $\$ 661,099$ | $100.0 \%$ |
| GROSS PROFIT | 442,345 | $60.5 \%$ | 398,925 | $60.3 \%$ |
| OPERATING EXPENSE | 481,508 | $65.9 \%$ | 470,552 | $71.2 \%$ |
| OTHER OPERATING INCOME, NET | $(2,560)$ | $(0.4) \%$ | $(1,686)$ | $(0.3) \%$ |
| OPERATING LOSS | $(36,603)$ | $(5.0) \%$ | $(69,941)$ | $(10.6) \%$ |
| INTEREST EXPENSE, NET | 3,018 | $0.4 \%$ | 4,120 | $0.6 \%$ |
| LOSS BEFORE TAXES | $(39,621)$ | $(5.4) \%$ | $(74,061)$ | $(11.2) \%$ |
| TAX BENEFIT | $(2,172)$ | $(0.3) \%$ | $(13,052)$ | $(2.0) \%$ |
| NET LOSS | $\$(38,402)$ | $(5.3) \%$ | $\$(61,700)$ | $(9.3) \%$ |
|  |  |  |  |  |
| NET LOSS PER SHARE |  |  |  |  |
| BASIC | $\$(0.56)$ |  | $\$(0.91)$ |  |
| DILUTED | $\$(0.56)$ |  | $\$(0.91)$ |  |
| WEICHTED-AVERAGE SHARES |  |  |  |  |
| OUTSTANDING |  |  | 68,073 |  |
| BASIC | 68,500 |  | 68,073 |  |
| DILUTED | 68,500 |  |  |  |

## Q1 NON-GAAP RECONCILIATION

|  | GAAP <br> 2018 | EXCLUDED <br> ITEMS | NON-GAAP <br> 2018 |
| :--- | :---: | :---: | :---: |
| MARKETING, GENERAL \& ADMINISTRATIVE ${ }^{(1)}$ | $\$ 124,897$ | $\$ 5,600$ | $\$ 119,297$ |
| OPERATING LOSS | $(42,203)$ | $(5,600)$ | $(36,603)$ |
| LOSS BEFORE TAXES | $(45,221)$ | $(5,600)$ | $(39,621)$ |
| TAX BENEFIT ${ }^{(2)}$ | $(3,713)$ | $(1,541)$ | $(2,172)$ |
| NET LOSS | $\$(42,461)$ | $\$(4,059)$ | $\$(38,402)$ |
| NET LOSS PER DILUTED SHARE | $\$(0.62)$ | $\$(0.06)$ | $\$(0.56)$ |
| DILUTED WEIGHTED-AVERAGE SHARES | 68,500 |  | 68,500 |
| OUTSTANDING |  |  |  |

[^0]
## Q1 2018 SALES*

| COMPARABLE SALES ${ }^{(1)}$ |  |
| :--- | :---: |
| TOTAL COMPANY | $5 \%$ |
| BRAND: |  |
| HOLLISTER | $6 \%$ |
| ABERCROMBIE | $3 \%$ |
| GEOGRAPHY: | $8 \%$ |
| UNITED STATES | $0 \%$ |
| INTERNATIONAL |  |



## COMPARABLE SALES TREND BY BRAND*



Comparable sales are calculated on a constant currency basis and exclude revenue other than store and online sales. Due to the $53{ }^{\text {rd }}$ week in fiscal 2017, fourth quarter of fiscal 2017 comparable sales are compared to the fourteen week period ended February 4, 2017 and first quarter of fiscal 2018 comparable sales are compared to the thirteen week period ended May 6, 2017.

## Q1 OPERATING EXPENSE

|  | GAAP <br> 2018 | \% OF NET SALES | NON-GAAP $2018{ }^{(1)}$ | \% OF NET <br> SALES | GAAP <br> 2017 | \% OF NET SALES | GAAP <br> $\Delta$ bps $^{(2)}$ | NON-GAAP <br> $\Delta$ bps $^{(2)}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| STORE OCCUPANCY ${ }^{(3)}$ | \$162,214 | 22.2\% | \$162,214 | 22.2\% | \$166,822 | 25.2\% | (300) | (300) |
| ALL OTHER ${ }^{(4)}$ | 198,941 | 27.2\% | 198,941 | 27.2\% | 193,107 | 29.2\% | (200) | (200) |
| STORES AND DISTRIBUTION | 361,155 | 49.4\% | 361,155 | 49.4\% | 359,929 | 54.4\% | (500) | (500) |
| marketing, General \& ADMINISTRATIVE | 124,897 | 17.1\% | 119,297 | 16.3\% | 109,893 | 16.6\% | 50 | (30) |
| ASSET IMPAIRMENT | 1,056 | 0.1\% | 1,056 | 0.1\% | 730 | 0.1\% | - | - |
| TOTAL | \$487,108 | 66.6\% | \$481,508 | 65.9\% | \$470,552 | 71.2\% | (460) | (530) |

[^1]${ }^{(2)}$ Rounded based on reported percentages.
${ }^{(3)}$ Includes rent, other landlord charges, utilities, depreciation and other occupancy expense.
${ }^{(4)}$ Includes selling payroll, store management and support, other store expense, direct-to-consumer expense, and distribution center costs.

## Q1 SHARE REPURCHASES

|  | 2018 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SHARES <br> REPURCHASED | COST | AVERAGE <br> COST | SHARES <br> REPURCHASED | COST | AVERAGE <br> COST |
| Q1 | 778.2 | $\$ 18,670$ | $\$ 23.99$ | - | - | - |

## Q1 STORE OPENINGS

|  | BRAND | CENTER | CITY | DATE |
| :---: | :---: | :---: | :---: | :---: |
|  | Hollister | Opry Mills | Nashville, TN | $3 / 30 / 2018$ |

## Q1 STORE COUNT ACTIVITY

|  |  |  |  |  | MNITED |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| MLL BRANDS | TOTAL | STATES | CANADA | EUROPE | ASIA | EAST |
| START OF Q1 2018 | 868 | 679 | 18 | 117 | 46 | 8 |
| NEW | 1 | 1 | - | - | - | - |
| CLOSED | - | - | - | - | - | - |
| END OF Q1 2018 | 869 | 680 | 18 | 117 | 46 | 8 |

HOLLISTER ${ }^{(1)}$

| START OF Q1 2018 | 538 | 394 | 11 | 100 | 28 | 5 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| NEW | 1 | 1 | - | - | - | - |
| CLOSED | - | - | - | - | - | - |
| END OF Q1 2018 | 539 | 395 | 11 | 100 | 28 | 5 |

ABERCROMBIE ${ }^{(2)}$

| START OF Q1 2018 | 330 | 285 | 7 | 17 | 18 | 3 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| NEW | - | - | - | - | - | - |
| CLOSED | - | - | - | - | - | - |
| END OF Q1 2018 | 330 | 285 | 7 | 17 | 18 | 3 |

[^2]
## OUTLOOK

FOR FISCAL 2018, THE COMPANY NOW EXPECTS:

- COMPARABLE SALES TO BE UP IN THE RANGE OF $2 \%$ TO 4\%
- NET SALES TO BE UP IN THE RANGE OF 2\% TO 4\%, WITH NET SALES IN THE SECOND QUARTER TO BE UP HIGH-SINGLE DIGITS, including benefits from changes in foreign currency exchange rates and the calendar shift
- CHANGES IN FOREIGN CURRENCY EXCHANGE RATES TO BENEFIT NET SALES BY APPROXIMATELY $\$ 50$ MILLION, INCLUDING APPROXIMATELY \$25 MILLION IN THE FIRST QUARTER, AND OPERATING INCOME BY APPROXIMATELY \$15 MILILION
- THE CALENDAR SHIFT AND THE LOSS OF FISCAL 2017'S 53 ${ }^{\text {RD }}$ WEEK TO ADVERSELY IMPACT NET SALES BY APPROXIMATELY \$40 MILLION, WITH BENEFITS TO FIRST QUARTER AND SECOND QUARTER NET SALES OF APPROXIMATELY \$10 MILLION AND \$30 MILLION, RESPECTIVELY, TO BE MORE THAN OFFSET BY ADVERSE IMPACTS TO THIRD QUARTER AND FOURTH QUARTER NET SALES OF APPROXIMATELY \$20 MILLION AND \$60 MILLION, RESPECTIVELY
- A GROSS PROFIT RATE UP SLIGHTLY FROM THE FISCAL 2017 RATE OF 59.7\%
- GAAP OPERATING EXPENSE, EXCLUDING OTHER OPERATING INCOME, TO BE UP APPROXIMATELY 2\% FROM FISCAL 2017 ADJUSTED NON-GAAP OPERATING EXPENSE OF \$2 BILLION, AND FOR THE SECOND QUARTER TO BE UP MID-SINGLE DIGITS FROM FISCAL 2017 ADJUSTED NON-GAAP OPERATING EXPENSE OF \$479 MILLION
- A WEIGHTED AVERAGE DILUTED SHARE COUNT OF APPROXIMATELY 70 MILLION SHARES
the company expects the effective tax rate to be in the mid-30S for the full year and in the mid-to-upper 2os for the REMAINDER OF THE YEAR

THE COMPANY EXPECTS FULL YEAR CAPITAL EXPENDITURES TO BE IN THE RANGE OF \$135 MILLION TO \$140 MILLION

## FULL YEAR OUTLOOK

|  | PREVIOUS OUTLOOK | CURRENT OUTLOOK |
| :---: | :---: | :---: |
| NET SALES ${ }^{(1)}$ | UP LOW-SINGLE DIGITS | UP 2\% T0 4\% |
| COMPARABLE SALES ${ }^{(2)}$ | UP LOW-SINGLE DIGITS | UP 2\% T0 4\% |
| GROSS PROFIT ${ }^{(3)}$ | UP SLIGHTLY | UP SLIGHTLY |
| OPERATING EXPENSE ${ }^{(4)}$ | UP APPROXIMATELY $1 \%$ | UP APPROXIMATELY 2\% |
| WEIGHTED AVERAGE DILUTED SHARES | APPROXIMATELY 71M SHARES | APPR0XIMATELY 70M SHARES |
| EFFECTIVE TAX RATE | MID-T0-HIGH 30S | MID-30S |
| CAPITAL EXPENDITURES | APPROXIMATELY \$130M | \$135M T0 \$140M |

${ }^{(1)}$ Includes expected benefits from changes in foreign currency exchange rates of approximately $\$ 50$ million, largely offset by the adverse impact from the loss of 2017's $53^{\text {rd }}$ week of approximately $\$ 40$ million.
${ }^{(2)}$ Comparable sales are calculated on a constant currency basis. Due to the calendar shift resulting from the $53^{\text {rd }}$ week in fiscal 2017, comparable sales for the 52 weeks ended February 2 , 2019 are compared to the 52 weeks ended February 3, 2018.
${ }^{(3)}$ As compared to fiscal 2017 gross profit rate of $59.7 \%$
${ }^{(4)}$ As compared to fiscal 2017 adjusted non-GAAP operating expense of $\$ 2$ billion, excluding other operating income, net. Relative to the previous outlook, the current outlook includes certain legal charges of $\$ 5.6$ million, lease termination charges of $\$ 3.9$ million and volume related expenses on higher sales.

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[^0]:    ${ }^{(1)}$ Excluded Items consist of legal charges of $\$ 5.6$ million in connection with a proposed settlement of a class action claim related to alleged wage and hour practices.
    ${ }^{(2)}$ The tax effect of excluded items is the difference between the tax provision calculation on a GAAP basis and an adjusted non-GAAP basis.

[^1]:    ${ }^{(1)}$ Q1 Adjusted Operating Expense for the current period is presented on an adjusted non-GAAP basis, and excludes the effect of certain items set out of page 5 .

[^2]:    ${ }^{(1)}$ Excludes six and five international franchise stores as of May 5, 2018 and February 3, 2018, respectively.

